

2023/24

**MAGARENG
LOCAL MUNICIPALITY**



**Draft SERVICE DELIVERY BUDGET
IMPLEMENTATION PLAN (SDBIP)**

For the Financial Year 2023/24

Municipal Finance Management Act:

Section 53(1)(c)(ii) – Approval by the Mayor

The Draft Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name Mr. Tumelo Thage

Acting Municipal Manager of Magareng Local Municipality

Signature



Date

31 March 2023

Approval

The Draft Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Cllr. Neo Mase

Executive Mayor of Magareng Local Municipality

Signature



Date

31 March 2023

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6. Component D: Detailed Capital Budget over Three Years	Error! Bookmark not defined.

1. Introduction

The purpose of this document is to present the Service Delivery and Delivery and Budget Implementation Plan (SDBIP) of the Magareng Local Municipality for 2022/23 Financial Year. The development, implementation, and monitoring of a Service Delivery and Delivery and Budget Implementation Plan is a requirement for of the Municipal Finance Management Act (MFMA) No 56 of 2003.

The Draft SDBIP is a detailed one-year plan of the municipality that gives effect to the IDP and budget of the municipality. The SDBIP is a management plan for implementing the IDP through the approved budget. It is an expression of the objectives of the municipality, in quantifiable outcomes that will be implemented for the financial year. It includes the service delivery targets for each quarter and facilitates oversight over financial and non-financial performance of the municipality.

The 2023/24 Top Layer Draft SDBIP will not only ensure appropriate monitoring in the Execution of the municipality's budget and processes involved in the allocation of budget to achieve key strategic objectives as set in the municipality's Integrated Development Plan (IDP), but will also serve as the kernel of annual performance contract for senior management and provide a foundation for the overall annual and quarterly organisational performance for the 2023/24 Financial Year.

The SDBIP also assist the Executive, Council and the community in their respective oversight responsibilities since it serves as an implementation and monitoring tool.

1.1. Legislative Framework

Section 1 of the MFMA defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1) (c)(ii) for implementing the municipality's delivery of service and its annual budget and which must indicate:

- a) Projections for each month of: -
 - i. Revenue to be collected, by source and
 - ii. Operational and capital expenditure by vote
- b) Service delivery targets and performance indicators for each quarter and
- c) Any other matter that may prescribed and includes any revision of such plan by the mayor in terms of section 54(1) (c)

The MFMA requires that municipalities develop a Service Delivery and Budget Implementation Plan as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan Strategy. In terms of section 53(1) (c)(ii) of the MFMA, the SDBIP must be approved by the mayor of a municipality within 28 days of the approval of the budget.

1.2. Components of the SDBIP

1.2.1. Monthly Projections of Revenue to be collected for each Source

The failure to collect its revenue as budgeted will severely impact on the municipality's ability to provide services to the community. The municipality therefore has to institute measures to achieve its monthly revenue targets for each source. These measures will enable the municipality to assess its cash flow on a monthly basis with a view to undertaking contingency plans should there be a cash flow shortage or alternatively invest surplus cash. Furthermore, the effectiveness of credit control policies and procedures can be monitored with appropriate action taken if considered necessary.

1.2.2. Monthly Projections of Expenditure and Revenue for each Vote

The monthly projection of revenue and expenditure per vote relate to the cash paid and reconciles with the cash statement adopted with the budget. The focus under this component is a monthly projection per vote in addition to projection by source. When reviewing budget projections against actuals, it is useful to consider revenue and expenditure per vote in order to gain a more complete picture of budget projections against actuals.

1.2.3. Quarterly Projections of Service Delivery Targets and Performance Indicators for each vote

This component of the SDBIP requires non-financial measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus is on outputs rather than inputs. Service delivery targets relate to the level and standard of service being provided to the community and include the addressing of backlogs in basic services. The approach encouraged by NT's MFMA circular No. 13 is the utilisation of scorecards to monitor service delivery.

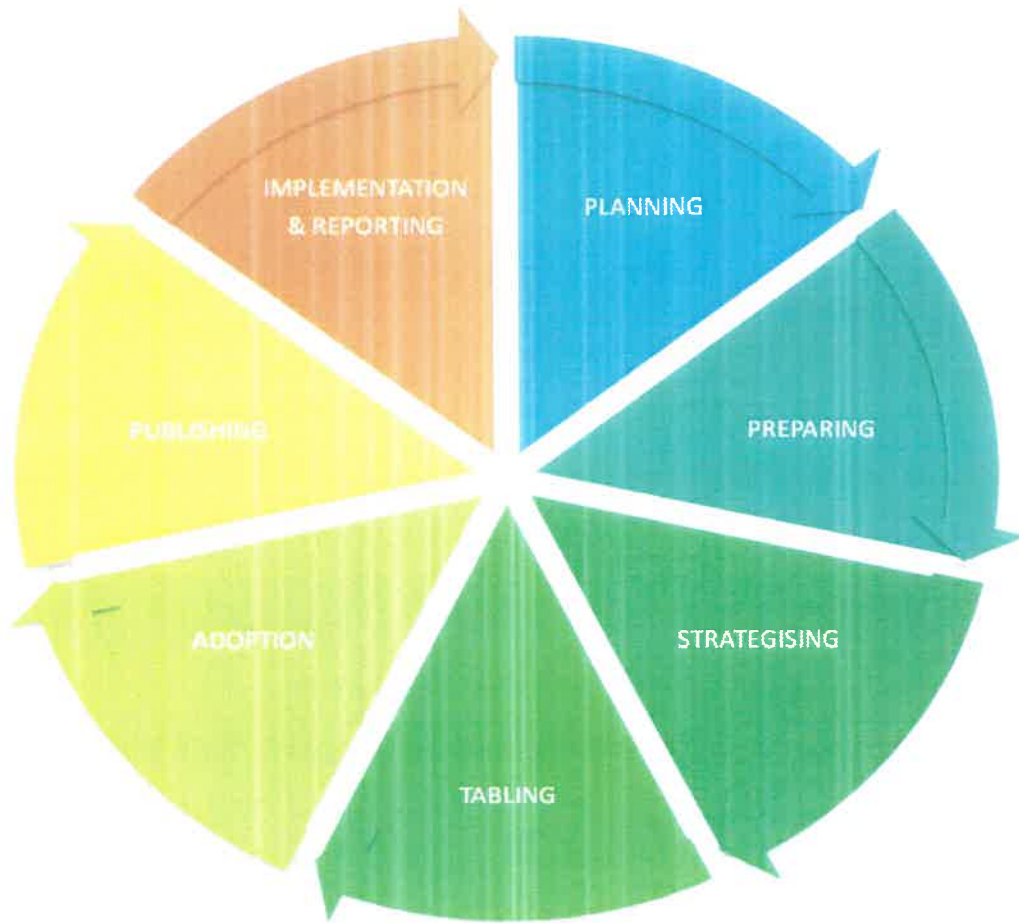
1.2.4. Detailed Capital Budget over Three Years

Information detailing infrastructural projects containing project description and anticipated capital costs over a three-year period. A summary of capital projects per the IDP will be made available on Council website.

1.3. SDBIP Cycle

The SDBIP Process comprises the following stages, which forms part of a cycle.

- a) **Planning:** During this phase the SDBIP Process plan is developed to be tabled with the IDP Process plan. SDBIP related processes e.g., Management meetings, strategic Planning working session.
- b) **Strategizing:** During this phase the IDP is reviewed and subsequent SDBIP programmes and projects for the next 5 years based on local, provincial and national issues, previous year's performance and current economic and demographic trends etc.
- c) **Tabling:** The SDBIP is tabled with the draft IDP and budget before Council. Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and formal local, provincial and national inputs or responses are also considered in developing the final document.
- d) **Adoption:** The Mayor approves the SDBIP no later than 28 days after the adoption of the Municipality's budget.
- e) **Publishing:** The adopted SDBIP is made public and is published on Council's website.
- f) **Implementation, Monitoring and Reporting:** SDBIP projects are implemented and quarterly reporting takes place. Mid-year reporting is done to assess performance on the SDBIP, the document is amended, where applicable and adopted by Council.



Graphic illustration of the SDBIP cycle

2. The Budget Process

2.1. Background to the Budget Preparation Process

The budget process is an effective process that every local government must undertake to ensure Good Governance and accountability. The process outlines the current and future direction that the municipality would follow in order to meet legislative stipulations. The budget process enables the municipality to optimally involve residents and other stakeholders in the budgeting process.

In terms of Section 15 of the MFMA, a municipality may except where otherwise provided in the Act, incur expenditure only in terms of the approved budget and within the limits of the amounts appropriated for the different votes in an approved budget. The MFMA prescribes further that the Council must for each financial year approve an annual budget for the municipality before the start of that financial year. An annual budget must set out realistically

anticipated revenue for the budget year from each revenue source and expenditure appropriated under the different votes of the municipality.

Magareng Local Municipality's Budget/ Integrated Development Plan (IDP) Review process for the 2023/24 financial year started with the development and approval in August 2022 of the "Process Plan for the Budget Formulation and IDP Review". The timetable provided broad timeframes for the IDP and budget preparation process. The main aim of the timetable was to ensure integration between the Integrated Development Plan and the budget towards tabling a balanced budget.

2.2. Monitoring of the Implementation of the SDBIP

Progress against the objectives/targets set out in the SDBIP will be reported on a monthly, quarterly, mid-year and annual basis as set out in the MFMA.

A series of reporting requirements are outlined in the MFMA as follows:

- Monthly budget statements (Section 71)
- Quarterly reports (Section 52)
- Mid-year budget and performance assessment (Section 72)
- Annual report (Section 121)

2.3. General

The SDBIP largely complies with legislation as well as policy guidelines issued by National Treasury it is however an evolving document and will continue to be refined to improve the content and the quality of information contained therein on a continued basis.

MONTHLY PROJECTIONS OF REVEUE AND EXPENDITURE BY VOTE:

NC093 Majareng - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

R thousand	Vote Description	Ref	2019/20		2020/21		2021/22		Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework				
			Audited Outcome	2019/20	Audited Outcome	2020/21	Audited Outcome	2021/22	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26		
	Revenue by Vote															
	Vote 01 - Executive & Council	1	47,350	57,743	54,507	59,064	59,064	59,064	59,064	59,064	62,541	65,287	65,176			
	Vote 02 - Office Of The Municipal Manager		23	-	-	-	-	-	-	-	-	-	-			
	Vote 03 - Corporate Services		31,153	27,812	26,210	21,340	24,450	24,450	24,450	24,450	33,453	34,946	36,447			
	Vote 04 - Financial Services		63,407	98,110	71,807	72,794	93,608	93,608	93,608	93,608	129,171	94,012	97,506			
	Vote 05 - Municipal Infrastructure		-	-	-	-	-	-	-	-	-	-	-			
	Vote 06 - Community Services		1,600	1,443	1,533	1,329	1,337	1,337	1,337	1,337	246	258	270			
	Vote 07 - Public Safety & Transport		-	-	-	-	-	-	-	-	-	-	-			
	Vote 08 - Sports, Arts, Parks, Culture		-	-	-	-	-	-	-	-	-	-	-			
	Vote 09 - Planning & Development		-	-	-	-	-	-	-	-	-	-	-			
	Vote 10 - Human Settlements		-	-	-	-	-	-	-	-	-	-	-			
	Vote 11 - Idp, Pms Department		-	-	-	-	-	-	-	-	-	-	-			
	Vote 12 - Spatial Development, Planning & Traditional Affairs		-	-	-	-	-	-	-	-	-	-	-			
	Vote 13 - Electricity Department		-	-	-	-	-	-	-	-	-	-	-			
	Vote 14 - Maluti Water		-	-	-	-	-	-	-	-	-	-	-			
	Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-			
	Total Revenue by Vote	2	143,534	185,107	154,057	154,528	178,460	178,460	178,460	178,460	225,412	194,503	199,400			
	Expenditure by Vote to be appropriated	1														
	Vote 01 - Executive & Council		9,611	10,425	11,458	10,987	11,071	11,071	11,071	11,071	11,077	11,620	12,166			
	Vote 02 - Office Of The Municipal Manager		2,243	2,663	1,839	2,037	990	990	990	990	1,977	2,074	2,172			
	Vote 03 - Corporate Services		8,581	11,742	12,037	14,279	9,045	9,045	9,045	9,045	16,424	17,244	18,058			
	Vote 04 - Financial Services		83,298	92,872	74,326	20,736	19,074	19,074	19,074	19,074	21,915	19,836	20,760			
	Vote 05 - Municipal Infrastructure		50,379	45,196	66,622	119,869	112,137	112,137	112,137	112,137	111,244	115,430	111,196			
	Vote 06 - Community Services		9,121	11,352	9,717	11,292	10,469	10,469	10,469	10,469	11,683	12,288	12,832			
	Vote 07 - Public Safety & Transport		-	-	-	-	-	-	-	-	-	-	-			
	Vote 08 - Sports, Arts, Parks, Culture		3,543	3,251	5,312	3,354	3,490	3,490	3,490	3,490	3,852	4,041	4,228			
	Vote 09 - Planning & Development		-	-	-	-	-	-	-	-	-	-	-			
	Vote 10 - Human Settlements		-	-	-	-	-	-	-	-	-	-	-			
	Vote 11 - Idp, Pms Department		-	-	-	-	-	-	-	-	-	-	-			
	Vote 12 - Spatial Development, Planning & Traditional Affairs		-	-	-	-	-	-	-	-	-	-	-			
	Vote 13 - Electricity Department		-	-	-	-	-	-	-	-	-	-	-			
	Vote 14 - Maluti Water		-	-	-	-	-	-	-	-	-	-	-			
	Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-			
	Total Expenditure by Vote	2	166,777	177,412	181,310	182,313	166,276	166,276	166,276	166,276	178,172	182,533	181,391			
	Surplus/(Deficit) for the year	2	(23,243)	7,696	(27,253)	(27,786)	12,184	12,184	12,184	12,184	47,239	11,970	18,009			

MONTHLY PROJECTIONS: CAPITAL EXPENDITURE BY VOTE

R thousand	Vote Description	Ref	2021/22			2022/23			2023/24 Medium Term Revenue & Expenditure			
			2019/20 Audited Outcome	2020/21 Audited Outcome	2021/22 Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
	Capital expenditure - Vote											
	Single-year expenditure to be appropriated	1	1,180	(5,207)	207							
	Vote 05 - Municipal infrastructure	2	1,180	(5,207)	207							
	Capital single-year expenditure sub-total		1,180	(5,207)	207							
	Total Capital Expenditure - Vote											
	Capital Expenditure - Functional											
	Governance and administration				261							
	Executive and council											
	Finance and administration				261							
	Internal audit											
	Community and public safety											
	Community and social services											
	Sport and recreation											
	Public safety											
	Housing											
	Health											
	Economic and environmental services											
	Planning and development											
	Road transport											
	Environmental protection											
	Trading services		27,006	55,426	25,639	23,612	43,388	43,388	51,967	14,913	14,690	
	Energy sources		1,180	(5,207)	207					2,100	1,500	
	Water management		25,826	60,633	24,039	23,612	43,388	43,388	51,967	12,813	13,190	
	Waste water management				1,384							
	Waste management											
	Other											
	Total Capital Expenditure - Functional	3	27,006	55,426	25,900	23,612	43,388	43,388	51,967	14,913	14,690	
	Funded by:											
	National Government		27,006	(7)	16,039	23,612	23,612	23,612	31,967	14,913	14,690	
	Provincial Government											
	District Municipality				1,180		1,500	1,500				
	Transfers recognised - capital	4	27,006	55,426	23,778	23,612	43,388	43,388	51,967	14,913	14,690	
	Borrowing	6										
	Internally generated funds	7			2,122							
	Total Capital Funding		27,006	55,426	25,900	23,612	43,388	43,388	51,967	14,913	14,690	

2023/24 Top Layer SDBIP

NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT - TECHNICAL SERVICES

REF NO.	Strategic Focus Areas	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	QUARTERLY TARGETS			
									Q1	Q2	Q3	Q4
01	Service Delivery Vehicles	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of service delivery vehicles equipment procured by the end of June 2024	N/A	HOD: Technical Services	Invoice and delivery note	R1 500 000	3	0	0	0	3
03	Water	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage completed on the upgrading of the Warrenton Water Treatment Works by the end June 2024	All	HOD: Technical Services	Quarterly progress reports		10%	0	0	0	10%
04	Water	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage completed on the new internal water reticulation network construction in Ditshotshwaneng, Rabaki, and Sondewater completed by the end June 2024	N/A	HOD: Technical Services	Quarterly progress reports	R 8 000 000	100%	25%	25%	25%	25%
05	Sanitation	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Repairs to the Warrenton WWTW and Surrounding Pumpstations	1,2,3,4,5,6	HOD: Technical Services	Quarterly progress reports	R5 000 000.00	100%	25%	25%	25%	25%
06	Sport Facility	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Upgrading of Magareng Multipurpose Sporting Facility (Ikhutseng) – Phase 2	1,2,3,4,5,6	HOD: Technical Services	Quarterly progress reports	R6 500 000.00	100%	0	0	10%	25%

NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT –COMMUNITY SERVICES

REF NO.	STRATEGIC FOCUS AREAS	STRATEGIC OBJECTIVE	KPI/UNIT OF MEASURE	PROGRAM/ME DRIVER	BASELINE	PORTFOLIO OF EVIDENCE	BUDGET	ANNUAL TARGET	QUARTERLY TARGETS			
									Q1	Q2	Q3	Q4
07	Parks and Recreational Facilities	To maintain and control public amenities and areas to promote a safe and healthy environment	Number of quarterly reports on Parks & recreational activities submitted to council by end June 2024	Manager: Parks and Recreation	4	Reports/Council resolution	Operational	4	1	1	1	1
08	Traffic & Public Safety	To deliver affordable, quality and sustainable services to communities	Number of Quarterly reports traffic law enforcement submitted to council by end June 2024	Manager: Parks and Recreation	4	Reports/Council resolution	Operational	4	1	1	1	1
09	Traffic & Public Safety	To deliver affordable, quality and sustainable services to communities	Number of monthly traffic operations conducted by end June 2024	Manager: Parks and Recreation	12	Operation attendance register of Traffic Officers	Operational	12	3	3	3	3
10	Library services	Promote literacy in communities through comprehensive Library Services	Submit quarterly report to council on library services at all municipal libraries by end June 2024	Manager: Parks and Recreation	4	Reports/ Council minutes	Operational	4	1	1	1	1
Key Performance Area 1: BASIC SERVICES DELIVERY (HOUSING & LAND USE)												
11	Town Planning	Promoting a wall to wall of management of all land development activities	Number of housing Sector Plan developed and approved by council by end March 2024	Manager: Housing and Land Use	1	Council minutes/Resolution	Operational	1	0	0	0	1
12	Town Planning	Promoting a wall to wall of management of all land development activities	Number of Spatial Development Framework (SDF) reviewed and submitted to council for approval by end June 2024	Manager: Housing and Land Use	1	Council minutes/Resolution	Operational	1	0	0	0	1
13	Town Planning	Promoting a wall to wall of management of all land development activities	Number of quarterly reports on municipal land audit conducted and submitted to council by end June 2024	Manager: Housing and Land Use	3	Council minutes/Resolution & reports	Operational	3	1	1	0	1
14	Town Planning	Promoting a wall to wall of management of all land development activities	Number of progress report on establishment of townships by end December 2024	Manager: Housing and Land Use	1	Progress Report to council	Operational	1	0	0	1	0
15	Housing	Eradicate backlogs in order	Number of housing	Manager:	4			4	1	1	1	1

		to improve access to services and ensure proper operations and maintenance	consumer awareness campaigns conducted by end June 2024	Housing and Land Use	Attendance Register	Operational						
16	Housing	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports on planned and existing housing projects submitted to council by end June 2024	Manager: Housing and Land Use	Council minutes/Resolution & reports	Operational Budget	4	1	1	1	1	1

NATIONAL KEY PERFORMANCE AREA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT - CORPORATE SERVICES DEPARTMENT

NATIONAL KEY PERFORMANCE AREA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT - CORPORATE SERVICES DEPARTMENT													
REF	Strategic focus Area	Strategic Objectives	KPI / Unit of measurement	Ward	Programme Driver	Baseline	Portfolio of evidence	Budget	Annual Target	Quarterly Targets			
										Q1	Q2	Q3	Q4
17	Information & Communication Technology	To render efficient and effective ICT services	Number of quarterly reports on the ICT uploads performed by end of June 2023	N/a	HOD: Corporate Services	0	Quarterly ICT Reports on number of updates	Operational budget	10	2	3	3	2
18	Occupational Health and Safety	To provide Health and Safety in a workplace	Number of quarterly Health and Safety Reports submitted to the Health and Safety Committee meeting by end June 2024	N/a	HOD: Corporate Services	4	Minutes /and attendance registers of Health and Safety Committee meetings	Operational budget	4	1	1	1	1
19	Training and Development	To improve administrative and governance capacity	Number of Work Skills Plan Development submitted to LGSETA by April 2023	N/a	HOD: Corporate Services	1	Acknowledgement letter from LGSETA	Operational budget	1	0	0	0	1
20	Training and Development	To provide bursary scheme for further studies by employees	Number of employees awarded bursary by the end of June 2024	Na	HOD: Corporate Services	5	Proof of Payment to different Tertiary Institution	Operational Budget	5	5	0	0	0
21	Labour and legal matters	To improve administrative and governance capacity	Number of quarterly reports on the status of litigations against the Municipality compiled and submitted to the Portfolio Committee meeting by end of June 2024	N/a	HOD: Corporate Services	4	Minutes /and attendance registers of Corporate Services Portfolio Committee meetings	Operational budget	4	1	1	1	1
22	Employment Equity reports	To improve administrative and governance capacity	Number of Employment Equity Reports compiled and submitted to Department of Labour by January 2024	N/a	HOD: Corporate Services	1	Acknowledgement letter from the Department of Labour	Operational budget	1	0	0	1	0
23	Council support	To improve	Number of ordinary	N/a	HOD:	4	Minutes and	Operational	4	1	1	1	1

	administrative and governance capacity	council meetings coordinated by June 2024	Corporate Services	attendance registers of ordinary council meetings	budget				
24	To improve administrative and governance capacity	Number of Departmental Quarterly Section 79 Committee meetings held by June 2024	HOD: Corporate Services	4 Minutes of the Corporate Services Portfolio Committee meetings	Operational budget	4	1	1	1

NATIONAL KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT

National Key Performance Area 3: Local Economic Development - Community Services Department													
REF	Strategic Focus Area	Strategic Objectives	KPI / Unit of measurement	Ward	Programme Driver	Baseline	Portfolio of evidence	Budget	Annual Target	QUARTERLY TARGETS			
										Q1	Q2	Q3	Q4
25	Tourism	Create an environment that promotes development of local economy and facilitate job creation	Number of tourism programmes initiated by end June 2024	All	LED Manager	2	Attendance Register	Operational	2	1	0	1	0
26	SMME'S	Create an environment that promotes development of local economy and facilitate job creation	Number of SMME'S supported through Skills development by end June 2024	All	LED Manager	2	Attendance Register	Operational	2	1	0	1	0
27	SMME'S	Create an environment that promotes development of local economy and facilitate job creation	Number of quarterly reports submitted to council on PDI's provided with business support	All	LED Manager	KPI for 2020/21	Council minutes/resolutions	Operational	4	1	1	1	1
28	Tourism	Create an environment that promotes development of local economy and facilitate job creation	Number of Quarterly Tourism association meetings held by end June 2024	N/A	LED Manager	4	Attendance Register	Operational	4	1	1	1	1

NATIONAL KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

National Key Performance Area 4: Municipal Financial Viability and Management													
REF	Strategic Focus Area	Strategic Objectives	KPI / Unit of measurement	Ward	Programme Driver	Baseline	Portfolio of evidence	Budget	Annual Target	QUARTERLY TARGETS			
										Q1	Q2	Q3	Q4
29	Finance	To improve overall financial management in the municipality by developing and implementing	Number of Annual Financial Statements submitted to AGSA by 31 August 2024	N/A	Chief Financial Officer	1	Acknowledgement of receipt from AG	R 1200 000	1	1	0	0	0

		appropriate Financial Management																			
30	Finance	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Number of 2023/24 Adjustment Budgets submitted to Council for approval by end February 2024	N/A	Chief Financial Officer	1	Council resolution	Operational budget	1	0	0	1	0								
31	Finance	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Number of 2023/24 Final Budget submitted to Council by 31 May 2024	N/A	Chief Financial Officer	1	Council resolution	Operational budget	1	0	0	0	1								
32	Finance	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Number of Section 71 reports submitted to NT/PT by the 30 June 2024	N/A	Chief Financial Officer	12	Acknowledgement notice by LG Database	Operational budget	12	3	3	3	3								
33	Finance	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Number of Section 72 reports tabled in Council by the 30 June 2024	N/A	Chief Financial Officer	1	Council resolution	Operational budget	1	0	0	1	0								
34	Finance	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Number of Section 52 reports tabled at Council by the 30 June 2024	N/A	Chief Financial Officer	1	Council resolution	Operational budget	4	1	1	1	1								
35	Finance	To improve revenue collection rate of the municipality	Rate % increment by the 30 June 2024	N/A	Chief Financial Officer	12 %	Revenue collection report	Operational budget	12 %	3%	3%	3%	3%								

NATIONAL KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

National Key Performance Area 5: Good Governance and Public Participation - Office of the MM													
REF	Strategic Focus Area	Strategic Objectives	KPI / Unit of measurement	Ward	Programme Driver	Baseline	Portfolio of evidence	Budget	Annual Target	QUARTERLY TARGETS			
										Q1	Q2	Q3	Q4
36	Integrated Development Planning	Promote a culture of participatory & good governance	Number of 2023/24 final reviewed IDP Documents submitted to Council by 31 May 2024	N/A	Manager: IDP	1	Council resolution	Operational budget	1	0	0	0	1
37	Performance Management	Improve organisational cohesion	Number of 2021/22 Annual Reports submitted to Council by	N/A	Manager: PMS	1	Council resolution	Operational budget	1	0	0	1	0

38	Performance Management	effectiveness To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	30 January 2024	Number of mid-term budget and performance assessment reports submitted to the mayor by 25 January 2024	N/A	Manager: PMS	1	Acknowledgment of receipts by the mayor	Operational budget	1	0	0	1	0
39	Audit	N/A	N/A	N/A	N/A	MM	-	The KPI already accounted for in the SDBIP of Frances Baard District Municipality. Internal Audit FBDM is the custodian of the Annual Operational Plan	N/A	N/A	N/A	N/A	N/A	N/A
40	Risk Management	N/A	N/A	N/A	N/A	MM	-	The KPI already accounted for in the SDBIP of Frances Baard District Municipality. Internal Audit FBDM is the custodian of the Annual Operational Plan	N/A	N/A	N/A	N/A	N/A	N/A

Detailed Capital Budget broken down per Ward over three years.

NC95 Megaregion - Supporting Table SA3: Detailed Capital Budget

Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	On Strategic Objectives	Asset Class	Asset S.A. Class	Ward Location	GPS Longitude	GPS Latitude	2022/23 Medium Term Revenue & Expenditure Framework					
												Audited Outcome 2021/22	Current Year 2022/23 Full Year Forecast	Budget Year 2022/24	Budget Year +1 Budget Year +2 2024/25 2025/26		
Parent Municipality:																	
L.S. Capital Projects - Electricity Function																	
Administration And Corporate Support	Region, Delivery Vehicle	P000000001_0001	NEW	Support and response economic activities	Growth		Transport Assets	Transport Assets	Ward of Muncipality								
Electricity	P.C. On-Water Networks	X100000001_0001	NEW		Growth		Electric Infrastructure	Electric Infrastructure	Ward of Muncipality								
Electricity	Electricity Service Delivery Vehicle	P000000010_0001	NEW		Growth		Transport Assets	Transport Assets	Ward of Muncipality								
Sewerage	Sewerage Service Delivery Vehicle	P000000010_0001	NEW		Growth		Transport Assets	Transport Assets	Ward of Muncipality								
Water Distribution	P.C. On-Water Treatment	X100000001_0001	RE-ENHANCE	Support and response economic activities	Enhance and Access		Water Treatment Works	Water Treatment Works	Ward of Muncipality								
Water Distribution	P.C. On-Water Networks	X100000002_0001	OPERATING	Support and response economic activities	Enhance and Access		Boreholes	Boreholes	Ward of Muncipality								
Water Distribution	P.C. On-Water Networks	X100000003_0001	OPERATING	Support and response economic activities	Enhance and Access		Saline Water	Saline Water	Ward of Muncipality								
Water Distribution	P.C. On-Water Capital Systems	X100000004_0001	OPERATING	Support and response economic activities	Enhance and Access		Water Supply Infrastructure	Water Supply Infrastructure	Ward of Muncipality								
Water Distribution	Water Service Delivery Vehicle	P000000010_0001	NEW		Growth		Water Supply Infrastructure	Water Supply Infrastructure	Ward of Muncipality								
Parent Capital Expenditure													25,900	40,388	51,987	14,913	14,984
Entities:																	
L.S. Capital Projects - Electricity Entity																	
Entity A																	
Water Project A																	
Entity B																	
Electricity Project B																	
Entity Capital Expenditure													25,900	40,388	51,987	14,913	14,984
Total Capital Expenditure													25,900	40,388	51,987	14,913	14,984

