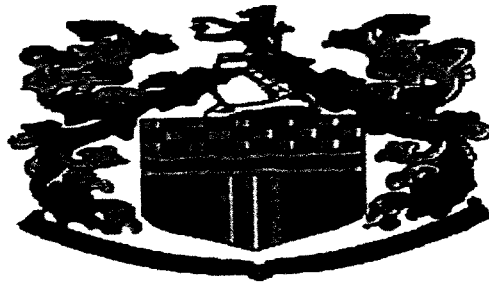


2022/23

**MAGARENG
LOCAL MUNICIPALITY**



**SERVICE DELIVERY BUDGET
IMPLEMENTATION PLAN (SDBIP)**

For the Financial Year 2022/23

Municipal Finance Management Act:

Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name Mrs. E. Moncho

Municipal Manager of Magareng Local Municipality

Signature



Date

28 June 2022

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Cllr. Mase

Mayor of Magareng Local Municipality

Signature



Date

28 June 2022

Table of Contents

1. Introduction	3
1.1. Legislative Framework	3
1.2. Components of the SDBIP	4
1.2.1. Monthly Projections of Revenue to be collected for each Source	4
1.2.2. Monthly Projections of Expenditure and Revenue for each Vote.....	4
1.2.3. Quarterly Projections of Service Delivery Targets and Performance Indicators for each vote	4
1.2.4. Detailed Capital Budget over Three Years.....	4
1.3. SDBIP Cycle	5
2. The Budget Process	6
2.1. Background to the Budget Preparation Process	6
2.2. Monitoring of the Implementation of the SDBIP	7
2.3. General	7
3. Component A: Monthly Projections of Revenue to be collected for each Source	Error! Bookmark not defined.
4. Component B: Monthly Projections of Expenditure and Revenue for each Vote	Error! Bookmark not defined.
5. Component C: Quarterly Projections of Service Delivery Targets and Performance Indicators (SDBIP)	Error! Bookmark not defined.
6. Component D: Detailed Capital Budget over Three Years ...	Error! Bookmark not defined.

1. Introduction

The purpose of this document is to present the Service Delivery and Delivery and Budget Implementation Plan (SDBIP) of the Magareng Local Municipality for 2022/23 Financial Year. The development, implementation, and monitoring of a Service Delivery and Delivery and Budget Implementation Plan is a requirement for of the Municipal Finance Management Act (MFMA) No 56 of 2003.

The SDBIP is a detailed one-year plan of the municipality that gives effect to the IDP and budget of the municipality. The SDBIP is a management plan for implementing the IDP through the approved budget. It is an expression of the objectives of the municipality, in quantifiable outcomes that will be implemented for the financial year. It includes the service delivery targets for each quarter and facilitates oversight over financial and non-financial performance of the municipality.

The 2022/23 Top Layer SDBIP will not only ensure appropriate monitoring in the Execution of the municipality's budget and processes involved in the allocation of budget to achieve key strategic objectives as set in the municipality's Integrated Development Plan (IDP), but will also serve as the kernel of annual performance contract for senior management and provide a foundation for the overall annual and quarterly organisational performance for the 2022/23 Financial Year.

The SDBIP also assist the Executive, Council and the community in their respective oversight responsibilities since it serves as an implementation and monitoring tool.

1.1. Legislative Framework

Section 1 of the MFMA defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1) (c)(ii) for implementing the municipality's delivery of service and its annual budget and which must indicate:

a) Projections for each month of: -

- i. Revenue to be collected, by source and
- ii. Operational and capital expenditure by vote

b) Service delivery targets and performance indicators for each quarter and

c) Any other matter that may prescribed and includes any revision of such plan by the mayor in terms of section 54(1) (c)

The MFMA requires that municipalities develop a Service Delivery and Budget Implementation Plan as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan Strategy. In terms of section 53(1) (c)(ii) of the MFMA, the SDBIP must be approved by the mayor of a municipality within 28 days of the approval of the budget

1.2. Components of the SDBIP

1.2.1. Monthly Projections of Revenue to be collected for each Source

The failure to collect its revenue as budgeted will severely impact on the municipality's ability to provide services to the community. The municipality therefore has to institute measures to achieve its monthly revenue targets for each source. These measures will enable the municipality to assess its cash flow on a monthly basis with a view to undertaking contingency plans should there be a cash flow shortage or alternatively invest surplus cash. Furthermore, the effectiveness of credit control policies and procedures can be monitored with appropriate action taken if considered necessary

1.2.2. Monthly Projections of Expenditure and Revenue for each Vote

The monthly projection of revenue and expenditure per vote relate to the cash paid and reconciles with the cash statement adopted with the budget. The focus under this component is a monthly projection per vote in addition to projection by source. When reviewing budget projections against actual, it is useful to consider revenue and expenditure per vote in order to gain a more complete picture of budget projections against actuals.

1.2.3. Quarterly Projections of Service Delivery Targets and Performance Indicators for each vote

This component of the SDBIP requires non-financial measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus is on outputs rather than inputs. Service delivery targets relate to the level and standard of service being provided to the community and include the addressing of backlogs in basic services. The approach encouraged by NT's MFMA circular No. 13 is the utilisation of scorecards to monitor service delivery.

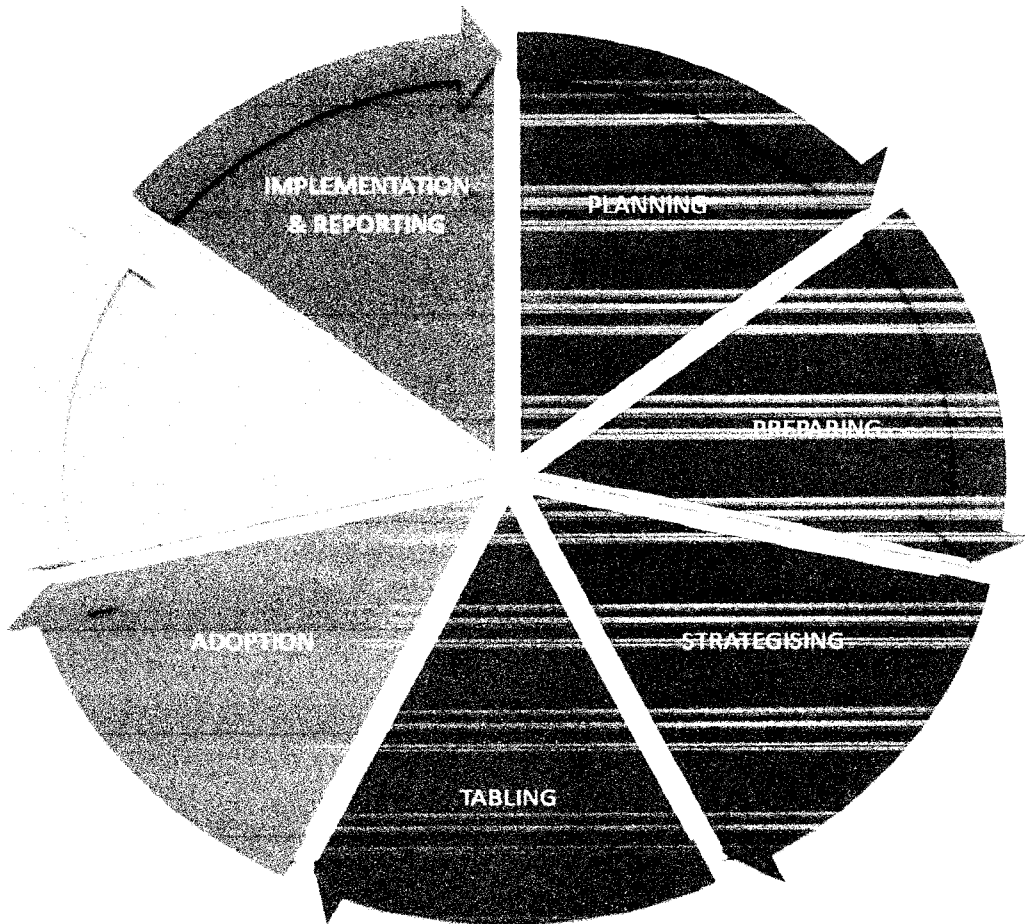
1.2.4. Detailed Capital Budget over Three Years

Information detailing infrastructural projects containing project description and anticipated capital costs over a three-year period. A summary of capital projects per the IDP will be made available on Council website.

1.3. SDBIP Cycle

The SDBIP Process comprises the following stages, which forms part of a cycle.

- a) **Planning:** During this phase the SDBIP Process plan is developed to be tabled with the IDP Process plan. SDBIP related processes e.g., Management meetings, strategic Planning working session.
- b) **Strategizing:** During this phase the IDP is reviewed and subsequent SDBIP programmes and projects for the next 5 years based on local, provincial and national issues, previous year's performance and current economic and demographic trends etc.
- c) **Tabling:** The SDBIP is tabled with the draft IDP and budget before Council. Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and formal local, provincial and national inputs or responses are also considered in developing the final document.
- d) **Adoption:** The Mayor approves the SDBIP no later than 28 days after the adoption of the Municipality's budget.
- e) **Publishing:** The adopted SDBIP is made public and is published on Council's website.
- f) **Implementation, Monitoring and Reporting:** SDBIP projects are implemented and quarterly reporting takes place. Mid-year reporting is done to assess performance on the SDBIP, the document is amended, where applicable and adopted by Council.



Graphic illustration of the SDBIP cycle

2. The Budget Process

2.1. Background to the Budget Preparation Process

The budget process is an effective process that every local government must undertake to ensure Good Governance and accountability. The process outlines the current and future direction that the municipality would follow in order to meet legislative stipulations. The budget process enables the municipality to optimally involve residents and other stakeholders in the budgeting process.

In terms of Section 15 of the MFMA, a municipality may except where otherwise provided in the Act, incur expenditure only in terms of the approved budget and within the limits of the amounts appropriated for the different votes in an approved budget. The MFMA prescribes further that the Council must for each financial year approve an annual budget for the municipality before the start of that financial year. An annual budget must set out realistically

anticipated revenue for the budget year from each revenue source and expenditure appropriated under the different votes of the municipality.

Magareng Local Municipality's Budget/ Integrated Development Plan (IDP) Review process for the 2022/23 financial year started with the development and approval in August 2021 of the "Process Plan for the Budget Formulation and IDP Review". The timetable provided broad timeframes for the IDP and budget preparation process. The main aim of the timetable was to ensure integration between the Integrated Development Plan and the budget towards tabling a balanced budget.

2.2. Monitoring of the Implementation of the SDBIP

Progress against the objectives/targets set out in the SDBIP will be reported on a monthly, quarterly, mid-year and annual basis as set out in the MFMA.

A series of reporting requirements are outlined in the MFMA as follows:

- Monthly budget statements (Section 71)
- Quarterly reports (Section 52)
- Mid-year budget and performance assessment (Section 72)
- Annual report (Section 121)

2.3. General

The SDBIP largely complies with legislation as well as policy guidelines issued by National Treasury it is however an evolving document and will continue to be refined to improve the content and the quality of information contained therein on a continued basis.

MONTHLY PROJECTIONS OF REVEUE AND EXPENDITURE BY VOTE:

NC093 Magareng - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

R thousand	Vote Description	Ref	2018/19			2019/20			2020/21			Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework			
			Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25					
Revenue by Vote																		
1	Vote 01 - Executive & Council		42 790	47 350	57 743	52 457	52 457	52 457	52 457	59 084	61 400	65 085						
	Vote 02 - Office Of The Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 03 - Corporate Services		-	23	-	100	100	100	100	-	-	-	-	-	-			
	Vote 04 - Financial Services		31 813	31 153	27 812	16 817	16 817	16 817	16 817	21 340	22 111	22 971						
	Vote 05 - Municipal Infrastructure		63 326	63 407	98 110	85 767	103 652	103 652	103 652	72 794	76 336	79 579						
	Vote 06 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 07 - Public Safety & Transport		2 481	1 600	1 443	1 742	1 742	1 742	1 742	1 329	1 386	1 449						
	Vote 08 - Sports, Arts, Parks, Culture		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 09 - Planning & Development		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 10 - Human Settlements		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 11 - Idp, Pms Department		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 12 - Spatial Development, Planning & Traditional Affairs		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 13 - Electricity Department		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 14 - Maluti Water		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-			
2	Total Revenue by Vote		140 411	143 534	185 107	156 983	174 768	174 768	174 768	154 528	161 233	169 084						
Expenditure by Vote to be appropriated																		
1	Vote 01 - Executive & Council		9 982	9 611	10 425	10 928	11 809	11 809	11 809	10 987	11 448	11 963						
	Vote 02 - Office Of The Municipal Manager		1 724	2 243	2 563	1 823	1 839	1 839	1 839	2 037	2 128	2 227						
	Vote 03 - Corporate Services		10 047	8 581	11 742	12 851	13 975	13 975	13 975	14 279	14 879	15 604						
	Vote 04 - Financial Services		83 583	83 298	92 872	40 135	58 267	58 267	58 267	20 736	21 462	22 366						
	Vote 05 - Municipal Infrastructure		69 027	50 379	45 196	58 979	80 361	80 361	80 361	119 589	124 612	130 379						
	Vote 06 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 07 - Public Safety & Transport		9 372	9 121	11 352	9 706	10 009	10 009	10 009	11 292	12 199	12 350						
	Vote 08 - Sports, Arts, Parks, Culture		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 09 - Planning & Development		3 246	3 543	3 261	3 233	3 189	3 189	3 189	3 394	3 538	4 101						
	Vote 10 - Human Settlements		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 11 - Idp, Pms Department		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 12 - Spatial Development, Planning & Traditional Affairs		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 13 - Electricity Department		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 14 - Maluti Water		-	-	-	-	-	-	-	-	-	-	-	-	-			
	Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-			
2	Total Expenditure by Vote		186 959	166 777	177 412	137 653	179 449	179 449	179 449	182 313	190 266	198 990						
2	Surplus/(Deficit) for the year		(46 548)	(23 243)	7 696	19 230	(4 681)	(4 681)	(4 681)	(27 786)	(29 033)	(29 906)						

MONTHLY PROJECTIONS: CAPITAL EXPENDITURE BY VOTE

R thousand	Vote Description	Ref	2019/20		2020/21		Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
	Capital expenditure - Vote 1	1										
	Capital expenditure - Vote 2	2										
	Vote 01 - Executive & Council											
	Vote 02 - Office Of The Municipal Manager											
	Vote 03 - Corporate Services											
	Vote 04 - Financial Services											
	Vote 05 - Municipal Infrastructure											
	Vote 06 - Community Services											
	Vote 07 - Public Safety & Transport											
	Vote 08 - Sports, Arts, Parks, Culture											
	Vote 09 - Planning & Development											
	Vote 10 - Human Settlements											
	Vote 11 - Idp, Pms Department											
	Vote 12 - Spatial Development, Planning & Traditional Affairs											
	Vote 13 - Electricity Department											
	Vote 14 - Malut Water											
	Vote 15 - Other											
	Capital multi-year expenditure sub-total	7										
	Capital single-year expenditure sub-total	2										
	Total Capital Expenditure - Vote		24 102	27 006	55 426	28 741	40 686	40 686	28 733	23 612	14 454	14 902
	Capital Expenditure - Functional											
	Governance and administration											
	Executive and council					500						
	Finance and administration					300			261			
	Internal audit											
	Community and public safety											
	Community and social services											
	Sport and recreation											
	Public safety											
	Housing											
	Health											
	Economic and environmental services											
	Planning and development											
	Road transport											
	Environmental protection											
	Trading services											
	Energy sources		24 102	27 006	55 426	28 941	40 386	40 386	28 472	23 612	14 454	14 902
	Water management		337	1 160	(6 207)	1 300	1 300	1 300	207		2 000	2 080
	Waste management		23 766	26 825	50 635	28 541	37 786	37 786	28 065	23 612	12 454	12 612
	Waste management					1 100	1 300	1 300	261			
	Other											
	Total Capital Expenditure - Functional	3	24 102	27 006	55 426	28 741	40 686	40 686	28 733	23 612	14 454	14 902
	Funded by:											
	National Government		6 743	27 008	(71)	16 541	16 541	16 541	15 083	23 612	14 454	14 902
	Provincial Government											
	District Municipality					3 500	5 000	5 000	1 043			
	Transfers and subsidies - capital (monetary allocations) (National/ Provincial/ Departmental Agencies/ Households/ Non-profit Institutions/ Private Enterprises/ Public Corporations/ Higher Educational Institutions)		5 020		55 497	7 000	18 945	18 945	11 916			
	Transfers recognised - capital	4	11 783	27 006	55 426	27 041	38 486	38 486	27 744	23 612	14 454	14 902
	Borrowing (financially generated funds)	6				2 700	2 200	2 200	989			
	Total Capital Funding	7	11 783	27 006	55 426	28 741	40 686	40 686	28 733	23 612	14 454	14 902

2022/23 Top Layer SDBIP

NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT - TECHNICAL SERVICES

REF NO.	Strategic Focus Areas	Strategic Objectives	KPI / Unit of Measurement	Ward	Programme Driver	Portfolio of Evidence	Budget	Annual Target	QUARTERLY TARGETS			
									Q1	Q2	Q3	Q4
01	Service Delivery Vehicles	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of bakkies procured by the end of June 2023	N/A	HOD: Technical Services	Invoice and delivery note	R1 500 000	1	0	0	0	1
02	Sanitation	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of service provider appointed to conduct investigation of the adequacy of the Warrenton WWTW and related bulk sanitation outfall lines submitted to portfolio committee by the end June 2023 – Phase 2	N/A	HOD: Technical Services	Quarterly progress reports	R1 800 000	3	1	1	1	0
03	Water	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage completed on the upgrading of the Warrenton Water Treatment Works by the end June 2022	All	HOD: Technical Services	Quarterly progress reports		100%	1	1	1	1
04	Water	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Percentage completed on the new internal water reticulation network construction in Dishotshwaneng, Rabaki, and Sondewater completed by the end June 2023	N/A	HOD: Technical Services	Quarterly progress reports	R 8 000 000	100%	1	1	1	1
05	Sanitation	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Repairs to the Warrenton WWTW and Surrounding Pumpstations	1,2,3,4,5,6	HOD: Technical Services	Quarterly progress reports	R5 000 000.00	100%	1	1	1	1
06	Sport Facility	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Upgrading of Magareng Multipurpose Sporting Facility (IkhuTseng) – Phase 2	1,2,3,4,5,6	HOD: Technical Services	Quarterly progress reports	R6 500 000.00	100%	1	1	1	1

NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT –COMMUNITY SERVICES

REF. NO.	STRATEGIC FOCUS AREAS	STRATEGIC OBJECTIVE	KPI/UNIT OF MEASURE	PROGRAMME DRIVER	BASELINE	PORTFOLIO OF EVIDENCE	BUDGET	ANNUAL TARGET	QUARTERLY TARGETS			
									Q1	Q2	Q3	Q4
07	Parks and Recreational Facilities	To maintain and control public amenities and areas to promote a safe and healthy environment	Number of quarterly reports on Parks & recreational activities submitted to council by end June 2023	Manager: Parks and Recreation	4	Council resolution	Operational	4	1	1	1	1
08	Traffic & Public Safety	To deliver affordable, quality and sustainable services to communities	Number of Quarterly reports traffic law enforcement submitted to council by end June 2023	Manager: Parks and Recreation	4	Reports/ Council resolution	Operational	4	1	1	1	1
09	Traffic & Public Safety	To deliver affordable, quality and sustainable services to communities	Number of monthly traffic operations conducted by end June 2023	Manager: Parks and Recreation	12	Operation attendance register of Traffic Officers	Operational	12	3	3	3	3
10	Library services	Promote literacy in communities through comprehensive Library Services	Submit quarterly report to council on library services at all municipal libraries by end June 2023	Manager: Parks and Recreation	4	Council minutes	Operational	4	1	1	1	1
Key Performance Area 1: BASIC SERVICES DELIVERY (HOUSING & LAND USE)												
11	Town Planning	Promoting a wall to wall management of all land development activities	Number of housing Sector Plan developed and approved by council by end March 2023	Manager: Housing and Land Use	0	Council minutes/Resolution	Operational	1	0	0	0	1
12	Town Planning	Promoting a wall to wall management of all land development activities	Number of Spatial Development Framework (SDF) reviewed and submitted to council for approval by end June 2023	Manager: Housing and Land Use	1	Council minutes/Resolution	Operational	1	0	0	0	1
13	Town Planning	Promoting a wall to wall management of all land development activities	Number of quarterly reports on municipal land audit conducted and submitted to council by end June 2023	Manager: Housing and Land Use	4	Council minutes/Resolution reports	Operational	4	1	1	1	1
14	Town Planning	Promoting a wall to wall management of all land development activities	Number of progress report on establishment of townships by end December 2023	Manager: Housing and Land Use	1	Progress Report to council	Operational	1	0	0	1	0
15	Housing	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of housing consumer awareness campaigns conducted by end June 2023	Manager: Housing and Land Use	4	Attendance Register	Operational	4	1	1	1	1
16	Housing	Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Number of quarterly reports on planned and existing housing projects submitted to council by end June 2023	Manager: Housing and Land Use	4	Council minutes/Resolution & reports	Operational Budget	4	1	1	1	1

NATIONAL KEY PERFORMANCE AREA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT - CORPORATE SERVICES DEPARTMENT

NATIONAL KEY PERFORMANCE AREA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT - CORPORATE SERVICES DEPARTMENT													
REF	Strategic Focus Area	Strategic Objectives	KPI / Unit of measurement	Ward	Programme Driver	Baseline	Portfolio of evidence	Budget	Annual Target	Quarterly Targets			
										Q1	Q2	Q3	Q4
17	Information & Communication Technology	To render effective and efficient ICT services	Number of quarterly reports on the ICT uploads performed by end of June 2023	N/a	HOD: Corporate Services	0	Quarterly ICT Reports on number of updates	Operational budget	10	2	3	3	2
18	Occupational Health and Safety	To provide Health and Safety in a workplace	Number of quarterly Health and Safety Reports submitted to the Health and Safety Committee meeting by end June 2023	N/a	HOD: Corporate Services	4	Minutes /and attendance registers of Health and Safety Committee meetings	Operational budget	4	1	1	1	1
19	Training and Development	To improve administrative and governance capacity	Number of Work Skills Plan Development submitted to LGSETA by April 2023	N/a	HOD: Corporate Services	1	Acknowledgement letter from LGSETA	Operational budget	1	0	0	0	1
20	Training and Development	To provide bursary scheme for further studies by employees	Number of employees awarded bursary by the end of June 2023	Na	HOD: Corporate Services	5	Proof of Payment to different Tertiary Institution	Operational Budget	5	5	0	0	0
21	Labour and Legal Matters	To maintain sound labour relations	Number of meetings on functional labour forum held by the end of June 2023	Na	HOD: Corporate Services	4	Minutes/and attendance registers of Local Labour Forum	Operational Budget	4	1	1	1	1
22	Labour and legal matters	To improve administrative and governance capacity	Number of quarterly reports on the status of litigations against the Municipality compiled and submitted to the Portfolio Committee meeting by end of June 2023	N/a	HOD: Corporate Services	4	Minutes /and attendance registers of Corporate Services Portfolio Committee meetings	Operational budget	4	1	1	1	1
23	Employment Equity reports	To improve administrative and governance capacity	Number of Employment Equity Reports compiled and submitted to Department of Labour by January 2023	N/a	HOD: Corporate Services	1	Acknowledgement letter from the Department of Labour	Operational budget	1	0	0	1	0
24	Council support	To improve administrative and governance capacity	Number of ordinary council meetings coordinated by June 2023	N/a	HOD: Corporate Services	4	Minutes and attendance registers of ordinary council meetings	Operational budget	4	1	1	1	1
25	Council support	To improve administrative and governance capacity	Number of Departmental Quarterly Section 79 Committee meetings held by June 2023	N/a	HOD: Corporate Services	4	Minutes of the Corporate Services Portfolio Committee meetings	Operational budget	4	1	1	1	1

NATIONAL KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT

National Key Performance Area 3: Local Economic Development - Community Service Department

REF	Strategic Focus Area	Strategic Objectives	KPI / Unit of measurement	Ward	Programme Driver	Baseline	Portfolio of evidence	Budget	Annual Target	QUARTERLY TARGETS			
										Q1	Q2	Q3	Q4
26	Tourism	Create an environment that promotes development of local economy and facilitate job creation	Number of tourism programmes initiated by end June 2022	All	LED Manager	2	Attendance Register	Operational	2	1	0	1	0
27	SMME'S	Create an environment that promotes development of local economy and facilitate job creation	Number of SMME'S supported through Skills development by end June 2022	All	LED Manager	2	Attendance Register	Operational	2	1	0	1	0
28	SMME'S	Create an environment that promotes development of local economy and facilitate job creation	Number of quarterly reports submitted to council on PDI's provided with business support	All	LED Manager	KPI for 2020/21	Council minutes/resolutions	Operational	4	1	1	1	1
29	Tourism	Create an environment that promotes development of local economy and facilitate job creation	Number of Quarterly Tourism association meetings held by end June 2022	N/A	LED Manager	4	Attendance Register	Operational	4	1	1	1	1

NATIONAL KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

National Key Performance Area 4: Municipal Financial Viability and Management

REF	Strategic Focus Area	Strategic Objectives	KPI / Unit of measurement	Ward	Programme Driver	Baseline	Portfolio of evidence	Budget	Annual Target	QUARTERLY TARGETS			
										Q1	Q2	Q3	Q4
30	Finance	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Number of Annual Financial Statements submitted to AGSA by 31 August 2022	N/A	Chief Financial Officer	1	Acknowledgement of receipt from AG	R 1200 000	1	1	0	0	0
31	Finance	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Number of 2022/23 Adjustment Budgets submitted to Council for approval by end February 2023	N/A	Chief Financial Officer	1	Council resolution	Operational budget	1	0	0	1	0
32	Finance	To improve overall financial management in the municipality by developing and implementing	Number of 2022/23 Final Budget submitted to Council by 31 May 2023	N/A	Chief Financial Officer	1	Council resolution	Operational budget	1	0	0	0	1

