

MAGARENG



MUNICIPALITY

**TOP LAYER
SERVICE DELIVERY AND BUDGET
IMPLEMENTATION PLAN**

2013/2014

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Preamble

A Service Delivery and Budget Implementation Plan, in terms of the Municipal Finance Management Act, is a detailed plan approved by the Mayor for implementing the municipality's delivery of municipal services and its annual budget.

It is informed by the Integrated Development Plan (IDP) and the Budget approved by Council on 31 May 2013 and seeks to, in detail, map out how the IDP priorities and objectives, through various departmental programmes, will be achieved.

The Service Delivery and Budget Implementation Plan (SDBIP) forms the basis on which Performance Agreements of the Municipal Manager and senior managers will be concluded and signed in terms of section 57 of the Municipal Systems Act.

The following will also be based on the Service Delivery and Budget Implementation Plan:

- Monthly Budget Statements to the Mayor and Provincial Treasury;
- Quarterly Reports on service delivery and the financial state of the municipality to Council;
- Half Yearly Performance Assessment Report to Council;
- Annual Performance Report.

Submitted by the Accounting Officer

JTF LEEUW _____

DATE _____

APPROVED BY THE MAYOR

COUNCILLOR EG MANOPOLE _____ DATE _____

CHAPTER 1: OVERVIEW OF THE SDBIP

1.1 Introduction

This Service Delivery and Budget Implementation Plan (SDBIP) forms the basis on which Performance Agreements of the Municipal Manager and senior managers will be concluded and signed in terms of section 57 of the Municipal Systems Act. These performance agreements are concluded annually between the Mayor and the Municipal Manager and between the Municipal Manager and Directors and they are also made available to the public to deepen accountability of the administration to Council

The Service Delivery and Budget Implementation Plan (SDBIP) give effect to the IDP and the budget of the municipality. It is an expression of the objectives of the municipality, in quantifiable outcomes that will be implemented by the administration for the financial period from 1 July 2013 to 30 June 2014. It includes the service delivery performance indicators and targets for each quarter of the financial year, which are directly linked to the performance agreements of senior management. The plan is an instrument to be used by the municipal manager, to monitor the performance of the senior management team; the Mayor to monitor the performance of the Municipal Manager and the community to monitor the performance of the municipality.

Individual departments will cascade the plan into Technical SDBIPs, which will provide more details and quarterly targets on each of the KPIs and Annual Targets contained in this plan.

The detailed plans are closely monitored by the Mayor through monthly reports submitted by the Municipal Manager in order to ensure that budgets are properly expended and service delivery targets are met.

1.2 Legislative Imperative

This section indicates how Magareng Local Municipality is complying with the legislative requirements through the development of the Top Layer SDBIP.

In terms of Section 53 (1) (c) (ii) of the MFMA, the SDBIP is defined as a detailed plan approved by the mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate the following –

- (a) Projections for each month of –
 - (i) Revenue to be collected, by source; and
 - (ii) Operational and capital expenditure, by vote
- (b) Service delivery targets and performance indicators for each quarter, and
- (c) Other matters prescribed

According to Section 53 of the MFMA, the Mayor is expected to approve the SDBIP within 28 days after the approval of the budget. In addition, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after its approval.

1.3 Reporting on the SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the municipal administration.

A series of reporting requirements are outlined in the MFMA. Both the Mayor and the accounting officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA outlines very clear outlines. The reports then allow the Councillors to monitor the implementation of service delivery programs and initiatives across the municipality.

1.3.1 Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 working days, after the end of each month. Reporting must include the following:

- i. actual revenue, per source;
- ii. actual borrowings;
- iii. actual expenditure, per vote;
- iv. actual capital expenditure, per vote;
- v. the amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports:

- a) any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote
- b) any material variances from the service delivery and budget implementation plan and;
- c) any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget

1.3.2 Quarterly Reporting

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

1.3.3 Mid-year Reporting

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account –

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) the past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP.

The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the municipality accountable to the community.

CHAPTER 2: BRIEF OVERVIEW OF THE MUNICIPALITY

2.1 Location

Magareng Municipality is situated in the Northern Cape Province and lies within the boundaries of the Frances Baard District Municipality. It is one of the five (5) local municipalities within the district and accommodates almost 7% of the district population.

Warrenton, the administrative centre of Magareng Municipality, is situated approximately 75 km north of Kimberley on the banks of the Vaal River. The N12 national road between Kimberley and Christiana as well as the N18 route to Vryburg passes through the centre of Warrenton. The Railway line, that connects Gauteng with the Northern and Western Cape Province, runs through Magareng Municipality with a railway stations at Warrenton and Windsorton. The railway line also connects the Northern Cape and North West Province.

The municipal area comprises an urban node, villages and farms. The urban node consists of Warrenton, Warrenvale and Ikhutseng while small agricultural villages have been establish throughout the municipal area of which Bullhill, Fourteen Streams, Sydney's Hope, Windsorton Station, Moleko's Farm, Nazareth and Hartsvallei Farms are the most prominent. The rest of the area comprises mainly mixed farming.

The area of jurisdiction is approximately 1542 km² in extent and accommodates approximately 24,042 people (*Stats SA – 2011 Census Results*). 72% of the total population is Black, 17, 5% Coloured while the White population represents only 10% of the total population. The Indian and Asian population is insignificantly small to impact on the proportional representation.

The municipal area is divided into **5 wards**. Wards 1 to 3 constitute Ikhutseng, the former Black residential area, while Warrenvale, the former Coloured residential area constitutes Ward 4. Ward 5 is made up of Warrenton town, which was previously an exclusively White area, and the surrounding rural areas.

2.2 Municipal Mandate and Municipal Strategic Focus Area

The mandate of the municipality, as contained in section 152 of the Constitution also serves as the municipal strategic focus areas,

- To provide democratic and accountable government for local communities;
- To ensure the provision of services to communities in a sustainable manner;
- To promote social and economic development;
- To promote a safe and healthy environment;
- To encourage the involvement of communities and community organisations in the matters of local government.

These policy statements guide the formulation and implementation of the integrated development plan and therefore every decision and action of the municipality.

2.3 Municipal Political & Administrative Structures

2.3.1 Political structure of council

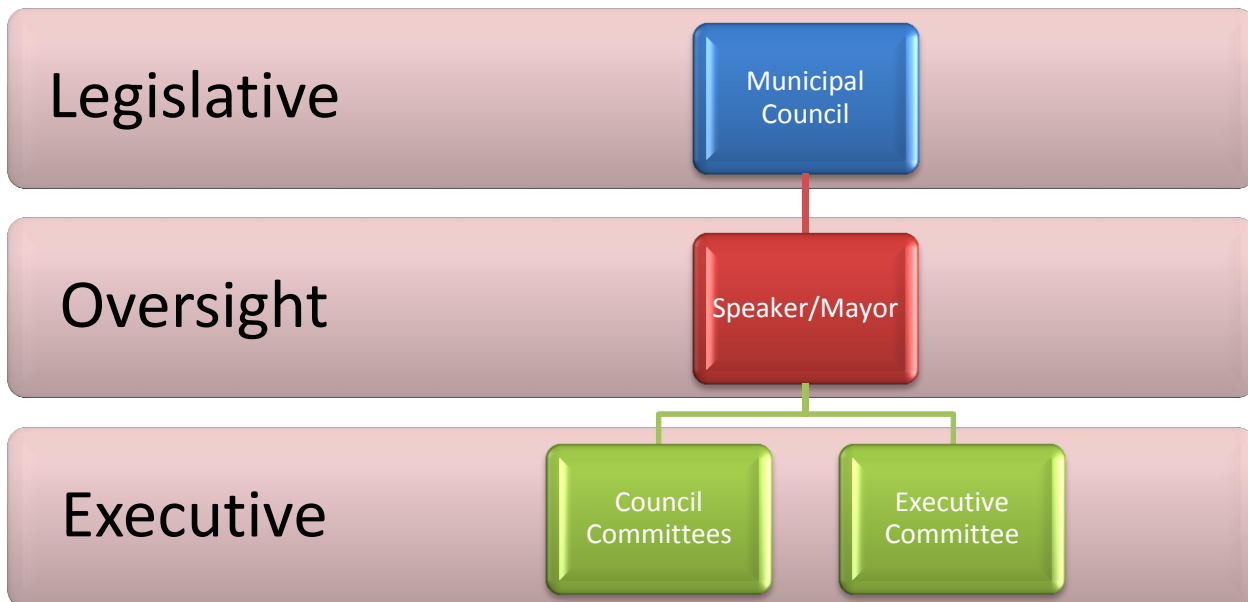
The political structures and political office bearers of Magareng Local Municipality are the following:

- Council presided over by the Speaker; who is also the Mayor in accordance with provisions for the Plenary Executive System in terms of the Structures Act
- Ward Councillors
- Councillor representing political parties in terms of our proportional system

The Mayor has established the following committees in terms of Section 79 of the Local Government: Municipal Structures Act No. 117 of 1998:

- Budget & Treasury
- Corporate Support Services
- Technical & Development Planning Services
- Community Development Services

Figure 1: Political Structure

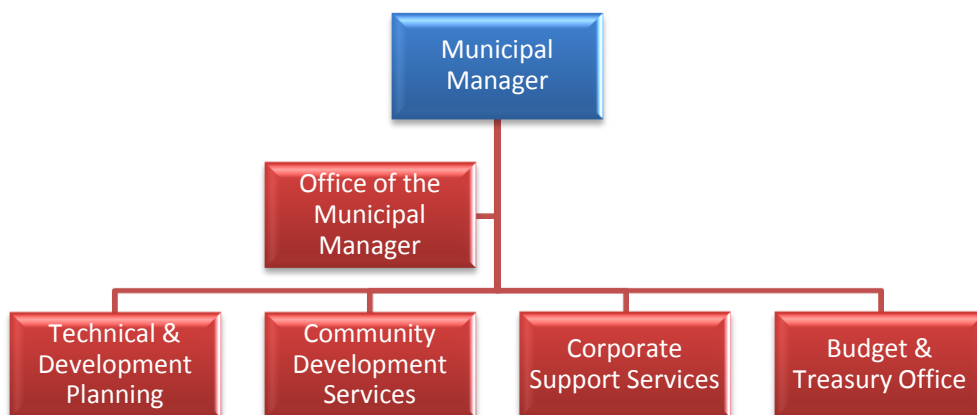


2.3.2 Administrative Structures

The municipality has the following administrative structures:

- The Office of the Municipal Manager;
- Department of Corporate Services;
- Department of Budget and Treasury;
- Department of Technical & Development Planning;
- Department of Community Development Services.

Figure 2: Administrative Structure



2.3.3 The municipality's Strengths, Weaknesses, Opportunities and Threats

The municipality recently conducted a strategic planning session, where a SWOT analysis exercise yielded the results in the table below:

Strengths		Weaknesses	
<ul style="list-style-type: none"> • Road maintenance • Job creation • Good policy implementation & strategy • Geographic location 	<ul style="list-style-type: none"> • Operations & maintenance (ward services) • full staff compliment • Infrastructure 	<ul style="list-style-type: none"> • Office space • Lack of communication between Departments • Lack of human capital • Limited resources 	<ul style="list-style-type: none"> • High Unemployment rate • Revenue collection • Organogram • Overtime
Opportunities		Threats	
<ul style="list-style-type: none"> • N12 Treasure route • N18 Western Frontier • Golf course • Land • Policy Implementation 	<ul style="list-style-type: none"> • Young workforce • Commercial farming • National corridors & rail infrastructure • Infrastructure development 	<ul style="list-style-type: none"> • Skills retention • Disaster management • Bulk water supply • Bulk sanitation infrastructure • Funding ceiling 	<ul style="list-style-type: none"> • Political unrest • Increasing unemployment rate • Possibility of section 139 • High rate of crime

CHAPTER 3: MUNICIPAL STRATEGIC OBJECTIVES

Key Performance Area	Municipal Transformation and Organisational Development	Service Delivery and Infrastructure Investment	Local Economic Development	Municipal Financial Viability	Good Governance and Public Participation
Financial perspective		Maintain infrastructure		Promote sound financial governance	
				Promote accountability & Transparency	
				Revenue enhancement	
				Achieve Clean Audit	
Innovation, learning & Growth Perspective	Achieve a positive labour climate				Provide library services
	Achieve employment equity				Maintain cemeteries
	Enhance Employees' Skills				
	Provide effective legal services				
Community Perspective	Provide municipal planning	Provide sanitation	Create economic opportunities		Support sport, Arts and Culture
		Provide waste removal	Promote job creation		Promote community participation
		Provide water	Promote local tourism		Improve communication
		Provide electricity	Promote economic development		Promote accountability & Transparency
					Ensure municipal social responsibility
					Provide community

					facilities
Internal Business Perspective	Provide occupational health & safety		Strengthen economic policy environment		
	Provide Archive & filing services				
	Promote Institutional governance & performance management				
	Provide technology efficiency				

Chapter 4: 2013/14 Municipal Scorecard

The section that follows contains the municipality's scorecard with service delivery performance indicators and targets for the 2013/2014 financial year.

The first part contains council's high level objectives for the 2013/2014 financial year. The high level objectives provides us with an opportunity to consider what the organisation hope to deliver at the end of the financial year and how the organisation will look like to both the external and internal customers.

SALGA has adopted the Balanced Score Card as the model to plan, implement, monitor and evaluate performance, and further encouraged municipalities to follow suit. With an emphasis on "balanced", the Scorecard uses four perspectives to answer critical service delivery questions. This provides the balance that successful organizations seek in measuring performance:

- **The customer perspective:** Managers must know if the organization is meeting the needs of the community. They must determine the answer to the question: Is the organization delivering the services customers want?
- **The internal Business perspective: —Run the Business.** Managers need to focus on those critical operations that enable them to satisfy citizens. Managers must answer the question: Can the organization improve upon a service by changing the way a service is delivered?
- **The financial perspective.** This perspective focus on the use of resources. Managers must focus on how to meet service needs in an efficient manner. They must answer the question: Is the service delivered at a good price?
- **The learning and growth perspective—Develop Employees.** An organization's ability to improve and meet demands of communities ties directly to the employees' ability to meet those demands. Managers must answer the question: Is the organization maintaining technology and employee training for continuous improvement?

4.1 Key Performance Indicators and Targets

Institutional Transformation and Organisational Development								
Corporate Objective	Key Performance Indicator	Baseline	Annual Target	Budget	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Promote positive labour climate	Number of Local Labour Forum meetings held	4	4	Operational	1	1	1	1
	Turnaround time in handling Grievances	None	30 days	Operational	30 days	30 days	30 days	30 days
	turnaround time in handling Disciplinary Cases	None	90 days	Operational		90 days	90 days	90 days
	Human Resource Strategy Adopted	None	Dec 2013			100%		
	Number of HR Management Policies reviewed and adopted.	None	15	Operational	3	3	3	3
Provide legal services	3 bylaws approved by Council	By laws	June 2014	Operational	1 st Draft	Consultations	Council approval	Gazetting
	% of litigations against municipality attended to	100%	100%	Operational	100%	100%	100%	100%

Institutional Transformation and Organisational Development								
Corporate Objective	Key Performance Indicator	Baseline	Annual Target	Budget	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Promote positive labour climate	Turnaround time to complete recruitment and selection process	None	8 weeks	Operational	8 weeks	8 weeks	8 weeks	8 weeks
	Number of reports on recruitment and selection processes	None	04 reports	Operational	1	1	1	1
	Revised Organisational Structure adopted	Draft	August 2012	Operational	100%			
	Employee satisfaction survey conducted	None	Dec 2013	Operational		100%		
Achieve employment equity	Employment Equity Plan submitted to department of labour	None	September 2013	Operational	100%			
Enhance employees skills	2013/2014 Workplace Skills Plan adopted	None	July 2013	Operational	100%			
	Number of reports in the implementation of the Work Place Skills Plan	None	4	Operational	1	1	1	1

Institutional Transformation and Organisational Development								
Corporate Objective	Key Performance Indicator	Baseline	Annual Target	Budget	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Provide Occupational Health and Safety	Number of reports on the compliance of occupational health and safety	None	4 reports	Operational	1	1	1	1
	Number of Occupational Health & Safety campaigns held	None	4	Operational	3	3	3	3
Provide file and archiving services	File Plan improved	None	Sept 2013	Operational	100%			
	Number of reports on the functionality of the record and filing function	None	Dec 2013	Operational		100%		
Provide Technology Efficiency	Number of back-ups performed	New	12	Operational	2	2	2	2
	Turnaround time on IT Technical problems	Ad hoc	8 hours	Operational	1 report	1 report	1 report	1 report
	IT Master Plan developed	None	12	Operational	3	3	3	3
Support to council	Council Resolution register developed	None	July 2013	Operational	100%			
	Number of reports presented to council on the implementation of council resolutions	None	4	Operational	1	1	1	1
	Corporate calendar developed	None	July 2013	Operational	100%			

Institutional Transformation and Organisational Development								
Corporate Objective	Key Performance Indicator	Baseline	Annual Target	Budget	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Promote institutional governance and Performance Management	2014 – 2015 IDP Review Process Plan adopted by council	August 2012	August 2013	Operational	100%			
	Number of IDP Representative meetings held	2	4	Operational	1	1	1	1
	2014/15 IDP adopted	May 2013	May 2014	Operational			Draft	Approval
	2014/2015 SDBIP's approved	July 2013	June 2014	Operational			Draft	Approval
	2014/2015 Performance agreements signed	July 2013	June 2014	Operational				Draft Approval
	2014/2015 PMS Policy/framework reviewed	None	June 2013	Operational			Draft Consultations	Approval
	Number of performance assessments held with senior managers	None	4	Operational	1	1	1	1

Financial Viability								
Measurable Objective	Key Performance Indication	Baseline	Annual Target	Budget	Quarterly targets			
					Q1	Q2	Q3	Q4
To promote accountability and transparency	2012/2013 AFS to Auditor General Submitted	AFS submitted	August 2013	Operational	AFS submitted to Auditor General			
	Adjustment Budget of 2013/2014 Approve by Council	2012/ 13 Adjustment budget approved	January 2014	Operational			Approved Adjustment budget	
	2014/15 Budget Approved	2011/12 IDP/ Budget key schedule of deadline approved	May 2014	Operational	Process Plan Adopted		Draft budget tabled by 30 March 2014	Budget Approved by 31 May 2014
	Number of Section 71 Reports submitted to ExCo	4	12	Operational	3	3	3	3
	Number DoRA Reports submitted to Treasury	Monthly	12	Operational	3	3	3	3
	Turn Around time on payment of creditors	Ad hoc	30 days after receipt of invoice	Operational	30 Days	30 Days	30 Days	30 Days
Improve Customer Care	Customer care plan	New	January 2014	Operational		Draft Plan Consult	Approve plan	
	Customer care desk established	New	March 2014	Operational		Draft and Consult	Approve	

Financial Viability								
Measurable Objective	Key Performance Indication	Baseline	Annual Target	Budget	Quarterly			
					Q1	Q2	Q3	Q4
Revenue Enhancement	Revenue Enhancement strategy adopted by Council	None	Sep-2013	Operational	100%			
	Timeous Monthly Billing	None	7 th of each month	Operational	3	3	3	3
	Number of Debtors Management Report developed	None	Monthly	Operational	3	3	3	3
	Valuation roll Compiled	None	Oct- 2013	Operational	3	3	3	3
	% Improvement on revenue collection	None	25%	Operational	5%	5%	7%	8%
	Number Indigents households receiving FBS	None	2300	Operational	2300	2300	2300	2300
	Number of reports on the verification and updating of the indigent register	None	12	Operational	3	3	3	3

Financial Viability								
Measurable Objective	Key Performance Indication	Baseline	Annual Target	Budget				
					Q1	Q2	Q3	Q4
Achieve clean audit	Number of reports on implementation of the Audit Action Plan	None	4	Operational	1	1	1	1
	Asset Committee established	None	August 2013	Operational	100%			
	Number of Asset Committee Reports	None	4	Operational		1	1	1
	Procurement plan submitted to Provincial Treasury	None	July 2013		100%			
	Number of SCM Reports submitted to council	4	4	Operational	1	1	1	1
	Asset Register compiled/updated	None	Nov 2013	Operational		100%		

Good Governance and Public Participation								
Corporate Objective	Key Performance Indicator	Baseline	Annual Target	Budget	Quarterly Targets			
					Q1	Q2	Q3	Q4
Promote Community participation	Number of Reports on functionality of ward committees	None	4	Operational	1	1	1	1
	Number of capacity building programmes for councilors	None	4	Operational	1	1	1	1
	Number of capacity building programmes for Ward Committees	None	4	Operational	1	1	1	1
	Number of Imbizos held	2	4	Operational	1	1	1	1
	Complaints Handling system developed	Manual system	Sept 2013	Operational	100%			
	Community Satisfaction survey conducted	None	January 2014	Operational			100%	
Improve Communication	Communication Strategy Developed	None	Dec 2013	Operational	Draft Consultations	Approval		
	Community Participation Policy adopted	None	Dec 2013			100%		
	Number of municipal Newsletter published	None	4		1	1	1	1
Promote accountability and Transparency	Number of internal audit reports submitted to council	None	4		1	1	1	1
	Number of audit committee	None	4		1	1	1	1

	reports submitted to council							
	Audit Charter and Plan Developed and reviewed	None	Sep 2013					
	Anti-Corruption Strategy Adopted	None	Jan 2014					

Good Governance and Public Participation								
Corporate Objective	Key Performance Indicator	Baseline	Annual Target	Budget	Quarterly Targets			
					Q1	Q2	Q3	Q4
Promote accountability and Transparency	Number of Anti-Corruption campaigns implemented	None	4	Operational	1	1	1	1
	2012/13 Annual Report Adopted	None	January 2014	Operational			100%	
	Number of section 52 reports submitted to council (Performance Reports)	None	4	Operational	1	1	1	1
	2013/14 Mid Term budget and performance assessment report adopted	January 2012	January 2013	Operational			100%	
Municipal Social Responsibility Programmes	Poverty alleviation plan developed	March 2014	December 2013	Operational		Draft plan	Council approval	
	NGO/CBO Support strategy developed	March 2014	December 2013	Operational		Draft plan	Council approval	
	Youth development strategy developed	March 2014	December 2013	Operational		Draft strategy	Council approval	

	Community policing forums established (supported)	1	December 2013	Operational	Consultations	1 st launch		
	Number of programmes to support vulnerable groups	2	2	Operational		1		1
	Number of Mayoral community outreach (Imbizo's) held	4	21	Operational	1	1	1	1
Improve Customer Care	Customer care plan	New	January 2014	Operational		Draft Plan Consult	Approve plan	
	Customer care desk established	New	March 2014	Operational		Draft and Consult	Approve	

Local economic development								
Corporate objective	KPI	Baseline	Annual Target	Budget	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Promote Job Creation	Small contractor mentoring development programme launched	New	Sep 2013	Operational	1	1	1	1
	Feasibility study report on the Call Centre establishment submitted to Council	New	1	Operational		Dec-13		
Create economic opportunities	Allocation of land for possible barley production completed	New	Jun-14	Operational		Business Plan	Land allocation	
	Feasibility study report the Fly fishing, Tourism Arts & Crafts Centre & Cycling competition submitted to Council & DFTAC	New	4 Reports by May 2014	Operational		2		2
	Catfish Farming project launched	Pre-feasibility report submitted to the Accounting Officer	Mar-14	Operational		Implementation plan approved by Accounting Officer	service level agreement on land usage signed	
	Facilitate water rights for the Pecan Nut Farm	New	Jun-14	Operational	Application submitted to DEA			Decision by DEA on application

LOCAL ECONOMIC DEVELOPMENT								
Corporate objective	KPI	Baseline	Annual Target	Budget	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Create economic opportunities	Land availability agreement for the Hydroponics Project signed	New	Jun-14	Operational	Agreement signed			
	Project Plan for the establishment of Logistics Hub completed & submitted to Council	New	Feb-14	Operational	call for proposals	scoping report submitted to ExCo	final project plan approved by Council	
Promote tourism	Develop an alternative management model for the municipal Golf Course completed	New	2014 March	Operational	section 78 process initial report submitted to Council	Expression of Interest proposals adjudication report	council resolution on the management model of Golf Course	
Strengthen Economic policy environment	LED Strategy updated & approved by Council	LED Plan in place	Feb-14	Operational	project plan signed approved by MM	draft consultation inputs reports submitted to ExCo	Reviewed Strategy approved by Council	
Promote Economic development	Equity partner for Kopano Bakery secured	New	Jun-14	Operational		Business Plan	Consultations	Contracting
	Production output partnership for Warrenton Super chicken secured	New	Mar-14	Operational	Business Plan	Consultations	Contracting	

BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT								
Corporate objective	KPI	Baseline	Annual Target	Burget	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Water Projects								
PROVIDE WATER	Length of Water Reticulation network upgraded in Warrenvale	0	7.230km	3500000	Consultants appointed	Contractors appointed 35%	40% works completed	100% works completed
	existing water network in Warrenton upgraded	0	4.398km	3500000	5%	75%	10%	10%
	water treatment plant in Warrenton refurbished	0	March 2014	Operational	0%	0%	0%	0%
	Number new water meters installed in Warrenton	0	555	500000	Consultants appointed	Contractors appointed 35%	40% works completed	100% works completed
	House hold water leaks repairs in Warrenton	0	2000	Operational	100%	0	0	0
	Surveying /Exposing and Protection of Water Valves (GIS capacity ???)	0	2500	Operational	25%	25%	25%	25%
	Installation of Solar pumps and reticulation of Majeng, Magareng farms and Winsorton Station	0	4	Operational	Consultants appointed	Contractors appointed 35%	40% works completed	100% works completed
Sanitation								

PROVIDE FOR SANITATION	Provision of Sewer Reticulation in Warrenvale	0	558	Operational	Consultants appointed	Contractors appointed 35%	40% works completed	100% works completed
	Frequency of septic tank draining	950	Monthly	Operational	25%	25%	25%	25%
	Operation and Maintenance to WWTP	1	1	Operational	25%	25%	25%	25%

BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT								
Corporate objective	KPI	Baseline	Annual Target	Budget	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Roads & Storm water								
MAINTAIN ROADS	Kilometres of roads surfaced/paved/upgraded	5km	10 Km		Consultants appointed	Contractors appointed	40% works completed	100% works completed
	length of storm water drainage pipes cleaned	0.5km	2km		EPWP workers appointed	Project complete		
ELECTRICITY								
PROVIDE ELECTRICITY	Number of houses electrified in Warrenvale	0	558	To be confirmed	Consultants appointed	Contractors appointed	40% works completed	100% works completed
	Number of Prepaid Electricity Meters installed	150	150	200000	Contractors appointed	40% works completed	100% works completed	
	% increasing of the current capacity in Warrenton by 0.7 MVA	0	0.7MVA	None	Contractors appointed	100% works completed		
Human Settlement Projects								
PROVIDE HOUSING	Number of low cost housing built	To be confirmed	500	500	25%	25%	25%	25%

Library Services								
LIBRARY SERVICES	Satellite Library in Majeng constructed	0	1	To be confirmed	50%	50%	0%	0%
	Application for a New Library submitted	1	1	To be confirmed	0%	0%	0%	100%

BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT								
Corporate objective	KPI	Baseline	Annual Target	Budget	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Waste Management								
WASTE MANAGEMENT	Landfill site licence transferred from the District	0	1	Operational	50%	50%	0%	0%
	Number of Illegal dumping sites closed down	3	2	Operational		1	1	
	Number Municipal waste management by-laws developed		2	Operational		1		1
	Number of new Households included into the collection system	0	558	Operational	100%	100%	100%	100%
	Food for Waste Programme Workers for Waste Minimisation & Recycling Initiatives Launched	100	100	Operational		2		2
	frequency of waste management vehicles/equipment maintained	4	Weekly	Operational	Weekly	Weekly	Weekly	Weekly
Traffic Services	Motor cycles testing ramp Constructed	0	1	To be confirmed	100%	0%	0%	0%

Chapter 5: Financial Projections

5.1 Projected income by Source

SOURCE OF REVENUE	BUDGET/ ANNUAL TOTAL	Monthly Projections											
		July 13	Aug 13	Sept 13	Oct 13	Nov 13	Dec 13	Jan 14	Feb 14	Mar 14	Apr 14	May 14	June 14
EPWP	1000 000		400 00			300 000			300 000				
Primary Source													
Accumulated surplus													
Dora replacement of levies													
Basic services	34 124 948	2 8 43746	2 84 3746	2843746	2 843 746	2 84 3746	2 84 3746	2 84 3746	2 84 3746	2 84 3746	2 84 3746	2 84 3746	2 84 3746
Secondary Source	10071855	839321	839321	839321	839321	839321	839321	839321	839321	839321	839321	839321	839321
Provincial Gov transfers	481 000				481 000						-	-	-
MIG	12 435 000	4 000 000			4 000 000					4 435 000			
Share of equity	03 294 000	7 975 000				10 098 000				7 573 000			
Municipal Systems improvement grant	890 000		890 000										
INEP	7 800 000	3000 000		2 000 000	1 000 000	1 800 000							
Finance Management Grant	1 650 000	1 650 000											
Total Projected Revenue	98 746 803	20 308 067	497 3067	5 683 067	9 164 067	15 581 067	3 683 067	368 3067	3 683 067	15 591 067	3 683 067	3 683 067	3 683 067

5.2 Capital and Special Projects Monthly Projections

Project	Budget	July 13	Aug 13	Sept 13	Oct 13	Nov 13	Dec 13	Jan 14	Feb 14	Mar 14	Apr 14	May 14	June 14
Construction of Internal Roads In Warrenvale and Ikhutseng	11300000	-	1500000	2500000	3000000	1800000	2500000	-	-	-	-	-	-
Roads Maintenance utilising Local SMMEs and Local workers	2000000	20000	180000	180000	180000	180000	180000	180000	180000	180000	180000	180000	180000
The Provision of a Water Reticulation Network for 558 Sites in Warrenvale (Magareng)	5300000	800000	2500000	1500000	500000	-	-	-	-	-	-	-	-
Upgrading of Water Network in Magareng	3500000	950000	850000	500000	700000	500000	-	-	-	-	-	-	-
Water treatment plant in Warrenton refurbished	770000	-	70000	150000	175000	125000	250000	-	-	-	-	-	-
Number of new water meters installed in	Operational	-	-	-	-	-	-	-	-	-	-	-	-

Warrenton													
Number of Households water leaks repairs in Warrenton	151000	-	75000	45000	31000	-	-	-	-	-	-	-	-
Surveying /Exposing and Protection of Water Valves	Operational	-	-	-	-	-	-	-	-	-	-	-	-
Number farms areas provided with Solar Pumps	Operational	-	-	-	-	-	-	-	-	-	-	-	-
Number of Households provided with sewer Reticulation in Warrenvale	1200000	-	-	-	180000	-	720000	-	-	-	1200000	-	-
WWTP refurbished	550000	-	150000	350000	500000	-	-	-	-	-	-	-	-
Number of jobs created through the Food for Waste Programme Workers for Waste Minimisation	580000	84000	84000	84000	84000	84000	84000	84000	-	-	-	-	-
Number of households	5300000	450000	1090000	1075000	1025000	1000000	727500	-	-	-	-	-	-

Electrified in Warrenvale													
Number of electric prepaid meters Installed	Operational	-	-	-	-	-	-	-	-	-	-	-	-
Increase of electric capacity by 0.7 MVA	600000	-	600000	-	-	-	-	-	-	-	-	-	-
Satellite Library in Majeng constructed.	50000	-	50000	-	-	-	-	-	-	-	-	-	-
Motor cycles testing ramp constructed	Operational	-	-	-	-	-	-	-	-	-	-	-	-

5.3 Ward information

5.4

Key Performance Area	Project	Ward No/s	Budget
Roads	Construction of Internal Roads In Warrenvale and Ikhutseng	4	11300000
Roads	Roads Maintenance utilising Local SMMEs and Local workers	4	2000000
Water	The Provision of a Water Reticulation Network for 558 Sites in Warrenvale (Magareng)	4	5300000
Water	Upgrading of Water Network in Magareng	5	3500000
Water	Water treatment plant in Warrenton refurbished	5	770000
Water	Number of new water meters installed in Warrenton	ALL WARDS	Operational
Water	Number of Households water leaks repairs in Warrenton	ALL WARDS	151000
Water	Surveying /Exposing and Protection of Water Valves	1	Operational
Water	Number farms areas provided with Solar Pumps	5	Operational
Sanitation	Number of Households provided with sewer Reticulation in Warrenvale	4	1200000
Sanitation	WWTP refurbished	4	550000
Environment	Number of jobs created through the Food for Waste Programme Workers for Waste Minimisation	ALL WARDS	580000
Electricity	Number of households Electrified in Warrenvale	4	5300000

Electricity	Number of electric prepaid meters Installed	ALL WARDS	Operational
Electricity	Increase of electric capacity by 0.7 MVA	ALL WARDS	600000
Community Services	Satellite Library in Majeng constructed.	5	50000
Traffic Services	Motor cycles testing ramp constructed	5	Operational