### MAGARENG LOCAL MUNICIPALITY



ADJUSTED SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN (SDBIP)

For the Financial Year 2022/23

### **Municipal Finance Management Act:**

### Section 53(1)(c)(ii) - Approval by the Mayor

The DraftTop Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name Mr. Tumelo Thage

Acting Municipal Manager of MagarengLocal Municipality

Signature

Date

15 March 2023

### **Approval**

The Draft Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name

Cllr. Neo Mase

**Executive Mayor of Magareng Local Municipality** 

Signature

Date

15 March 2023

### **Table of Contents**

1.	Introd	duction	3
1.1.		slative Framework	
1.2.		ponents of the SDBIP	
	1.2.1.	Monthly Projections of Revenue to be collected for each Source	4
	1.2.2.	Monthly Projections of Expenditure and Revenue for each Vote	4
	1.2.3.	Quarterly Projections of Service Delivery Targets and Performance Indicators for	
	each vo	ote 4	
	1.2.4.	Detailed Capital Budget over Three Years	4
1.3.	SDBI	P Cycle	5
2.	The B	udget Process	5
2.1.	Back	ground to the Budget Preparation Process	6
2.2.		toring of the Implementation of the SDBIP	
2.3.		ral	7
3.		onent A: Monthly Projections of Revenue to be collected for each	
Sou	urce	Error! Bookmark not defined	
4.	Comp	onent B: Monthly Projections of Expenditure and Revenue for each	
Vot	e	Error! Bookmark not defined	
5.	Comp	onent C: Quarterly Projections of Service Delivery Targets and	
Per	formar	nce Indicators (SDBIP) Error! Bookmark not defined	•
6.	Comp	onent D: Detailed Capital Budget over Three Years Error! Bookmark	(
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### 1. Introduction

The purpose of this document is to present the Service Delivery and Delivery and Budget Implementation Plan (SDBIP) of the MagarengLocal Municipality for 2022/23 Financial Year. The development, implementation, and monitoring of a Service Delivery and Delivery and Budget Implementation Plan is a requirement for of the Municipal Finance Management Act (MFMA) No 56 of 2003.

The SDBIP is a detailed one-year plan of the municipality that gives effect to the IDP and budget of the municipality. The SDBIP is a management plan for implementing the IDP through the approved budget. It is an expression of the objectives of the municipality, in quantifiable outcomes that will be implemented for the financial year. It includes the service delivery targets for each quarter and facilitates oversight over financial and non-financial performance of the municipality.

The 2022/23 Top Layer SDBIP will not only ensure appropriate monitoring in the Execution of the municipality'sbudget and processes involved in the allocation of budget to achieve key strategic objectives as set in the municipality's Integrated Development Plan (IDP), but will also serve as the kernel of annual performance contract for senior management and provide a foundation for the overall annual and quarterly organisational performance for the 2022/23 Financial Year.

The SDBIP also assist the Executive, Council and the community in their respective oversight responsibilities since it serves as an implementation and monitoring tool.

### 1.1. Legislative Framework

Section 1 of the MFMA defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1) (c)(ii) for implementing the municipality's delivery of service and its annual budget and which must indicate:

- a)Projections for each month of:
  - i. Revenue to be collected, by source and
  - ii. Operational and capital expenditure by vote
- b) Service delivery targets and performance indicators for each quarter and
- c) Any other matter that may prescribed and includes any revision of such plan by the mayor in terms of section 54(1) (c)

The MFMA requires that municipalities develop a Service Delivery and Budget Implementation Plan as a strategic financial management tool to ensure that budgetary decision that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan Strategy. In terms of section 53(1) (c)(ii) of the MFMA, the SDBIP must be approved by the mayor of a municipality within 28 days of the approval of the budget

### 1.2. Components of the SDBIP

### 1.2.1. Monthly Projections of Revenue to be collected for each Source

The failure to collect its revenue as a budgeted will severely impact on the municipality's ability to provide services to the community. The municipality therefore has to institute measures to achieve its monthly revenue targets for each source. These measures will enable the municipality to assess its cash flow on monthly basis with a view to undertaking contingency plans should there be a cash flow shortage or alternatively invest surplus cash. Furthermore, the effectiveness of credit control policies and procedures can be monitored with appropriate action taken if considered necessary

### 1.2.2. Monthly Projections of Expenditure and Revenue for each Vote

The monthly projection of revenue and expenditure per vote relate to the cash paid and reconciles with the cash statement adopted with the budget. The focus under this component is a monthly projection per vote in addition to projection by source. When reviewing budget projections against actual, it is useful to consider revenue and expenditure per vote in order to gain more complete picture of budget projections against actuals.

### 1.2.3. Quarterly Projections of Service Delivery Targets and Performance Indicators for each vote

This component of the SDBIP requires non- financial measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus is on outputs rather than inputs. Service delivery targets relate to the level and standard of service being provided to the community and include the addressing of backlogs in basic services. The approach encouraged by NT's MFMA circular No. 13 is the utilisation of scorecards to monitor service delivery.

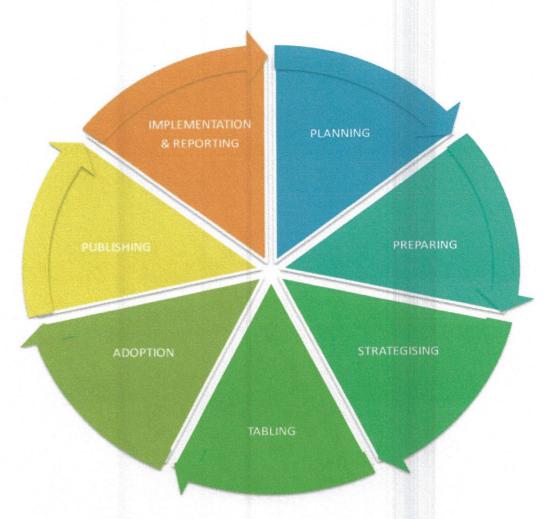
### 1.2.4. Detailed Capital Budget over Three Years

Information detailing infrastructural projects containing project description and anticipated capital costs over three-year period. A summary of capital project per the IDP will be made available on Council website.

### 1.3. SDBIP Cycle

The SDBIP Process comprises the following stages, which forms part of a cycle.

- a) **Planning:** During this phase the SDBIP Process plan is developed to be tabled with the IDP Process plan. SDBIP related processes e.g., Management meetings, strategic Planning working session.
- b) Strategizing: During this phase the IDP is reviewed and subsequent SDBIP programmes and projects for the next 5 years based on local, provincial and national issues, previous year's performance and current economic and demographic trends etc.
- c) **Tabling:** The SDBIP is tabled with the draft IDP and budget before Council. Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and formal local, provincial and national inputs or responses are also considered in developing the final document.
- d) **Adoption:** The Mayor approves the SDBIP no later than 28 days after the adoption of the Municipality's budget.
- e) **Publishing:** The adopted SDBIP is made public and is published on Council's website.
- f) Implementation, Monitoring and Reporting: SDBIP projects are implemented and quarterly reporting takes place. Mid-year reporting is done to asses performance on the SDBIP, the document is amended, where applicable and adopted by Council.



Graphic illustration of the SDBIP cycle

### 2. The Budget Process

### 2.1. Background to the Budget Preparation Process

The budget process is an effective process that every local government must undertake to ensure Good Governance and accountability. The process outlines the current and future direction that the municipality would follow in order to meet legislative stipulations. The budget process enables the municipality to optimally involve residents and other stakeholders in the budgeting process.

In terms of Section 15 of the MFMA, a municipality may except where otherwise provided in the Act, incur expenditure only in terms of the approved budget and within the limits of the amounts appropriated for the different votes in an approved budget. The MFMA prescribes further that the Council must for each financial year approve an annual budget for the municipality before the start of that financial year. An annual budget must set out realistically

anticipated revenue for the budget year from each revenue source and expenditure appropriated under the different votes of the municipality.

Magareng Local Municipality's Budget/ Integrated Development Plan (IDP) Review process for the 2022/23financial year started with the development and approval in August 2021 of the "Process Plan for the Budget Formulation and IDP Review". The timetable provided broad timeframes for the IDP and budget preparation process. The main aim of the timetable was to ensure integration between the Integrated Development Plan and the budget towards tabling a balanced budget.

### 2.2. Monitoring of the Implementation of the SDBIP

Progress against the objectives/targets set out in the SDBIP will be reported on a monthly, quarterly, mid-year and annual basis as set out in the MFMA.

A series of reporting requirements are outlined in the MFMA as follows:

- Monthly budget statements (Section 71)
- Quarterly reports (Section 52)
- Mid-year budget and performance assessment (Section 72)
- Annual report (Section 121)

### 2.3. General

The SDBIP largely complies with legislation as well as policy guidelines issued by National Treasury it is however an evolving document and will continue to be refined to improve the content and the quality of information contained therein on a continued basis.

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	nance (revenue and expenditure by municipal vote
THE PERSON NAMED IN COLUMN TO A PERSON NAMED IN COLUMN TO	Magareng - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Audiological Manager Coese Structure Vices Structure Vices Transport Transport Interest Inter	Vote Description	Vote Description Ref 2019/20 2020/21 2021/22 Current Y	2019/20	2020/21	2021/22	Cui	Current Year 2022/23	ω	2023/24 Mediu	2023/24 Medium Term Revenue & Expenditure	& Expenditure
tive & Council  Of The Municipal Manager of the Municipal Manager of the Municipal Manager of the Services of the Services of the Services of the Services of the Parks, Culture ing & Development of Settley & Traditional Affair of the Municipal Manager orate Services	thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +1 Budget Year +2 2024/25 2025/26
title & Council Of The Municipal Manager rate Services cial Services spel Infrastructure runity Services spel Infrastructure runity Services spel Infrastructure runity Services spel Revelopment spel Development al Development, Planning & Traditional Affair of the Municipal Manager rate Services spel Infrastructure runity Services spel Infrastructure runity Services spel Infrastructure runity Services spel Infrastructure runity Services spel Services spel Infrastructure runity Services spel Inf	venue by Vote	1									
ger  ger  ger  1  ger  2  1  ger	Vote 01 - Executive & Counc		47,350	57,743	54,507	59,064	59,064	59,064	62,541	65,287	65,176
g & Traditional Affair	Vote 02 - Office Of The Muni	cipal Manager	1	1	Ī	1	ı	ı	1	ı	1
ger Affair	Vote 03 - Corporate Services		23	1	ı	1	1	1	1	1	1
ger 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Vote 04 - Financial Services		31,153	27,812	26,210	21,340	24,450	24,450	33,453	34,946	36,447
g & Traditional Affair	Vote 05 - Municipal Infrastruc	ture	63,407	98,110	71,807	72,794	93,609	93,609	129,171	94,012	97,506
g & Traditional Affair  ger  7  9  Traditional Affair	Vote 06 - Community Service	Ö	1	ı	ı	1	ı	ı	1	1	ı
ger Traditional Affair	Vote 07 - Public Safety & Tre	nsport	1,600	1,443	1,533	1,329	1,337	1,337	246	258	270
ge. Traditional Affair	Vote 08 - Sports, Arts, Parks	Culture	1	ı	I	1	1	1	ı	1	ı
ger 2 1	Vote 09 - Planning & Develop	ment	1	ı	-	1	1	ı	ı	1	1
ger 2 1	Vote 10 - Hunan Settlements		ı	1	1	1	ı	ı	1	1	1
ger 2 1	Vote 11 - Idp, Pms Departme	nt .	1	-	ı	-	ı	-	1	1	ı
ger 2 1	Vote 12 - Spatial Developme	nt, Planning & Traditional Affair	-	ı	ı	1	ı	1	ı	1	1
ger 2 1	Vote 13 - Electricity Departm	ent	1	ı	1	1	ı	1	1	1	ı
ger 2 1	Vote 14 - Maluti Water		ı	ı	1	ı	1	1	ı	1	1
ger 2 1	Vote 15 - Other		1	1	1	1	ı	ı	1	1	-
ger ge Traditional Affair 2	otal Revenue by Vote	2	143,534	185,107	154,057	154,528	178,460	178,460	225,412	194,503	199,400
g & Traditional Affair	spenditure by Vote to be ap,	propriated 1									
uurioipal Manager loss ses ses tructure vivies Transport Transport trest, Culture slopment thent tment, Planning & Traditional Affair riment, Planning & Traditional Affair	Vote 01 - Executive & Counc	_	9,611	10,425	11,458	10,987	11,071	11,071	11,077	11,620	12,166
loose loose litructure vivos Transport Transport triks, Culture elopment thent thent thent trent, Planning & Traditional Affair rtment trent trent trent 2	Vote 02 - Office Of The Muni	cipal Manager	2,243	2,563	1,839	2,037	990	990	1,977	2,074	2,172
tructure tru	Vote 03 - Corporate Services		8,581	11,742	12,037	14,279	9,045	9,045	16,424	17,244	
tructure Vices Transport Transport inks, Culture elopment ants thent thent thent trent, Planning & Traditional Affair riment	Vote 04 - Financial Services		83,298	92,872	74,326	20,736	19,074	19,074	21,915	19,836	
vives	Vote 05 - Municipal Infrastru-	ture	50,379	45,196	66,622	119,589	112,137	112,137	111,244	115,430	111,196
Transport IrKs, Culture Rick,	Vote 06 - Community Service	Š	1	1	ı	1	1-	1	1	1	ı
elobyment elopment truent, Planning & Traditional Affair rument, Planning & Traditional Affair rument	Vote 07 - Public Safety & Tra	nsport	9,121	11,352	9,717	11,292	10,469	10,469	11,683	12,288	12,832
elepment elepment ment Planning & Traditional Affair riment, Planning & Traditional Affair riment	Vote 08 - Sports, Arts, Parks	Culture	ı	ı	1	ı	1	1	1	1	1
ants ment, Planning & Traditional Affair rtment	Vote 09 - Planning & Develo	oment	3,543	3,261	5,312	3,394	3,490	3,490	3,852	4,041	4,228
rment, Planning & Traditional Affair	Vote 10 - Hunan Settlements		1	1	i	1	1	1	1	1	1
rment, Planning & Traditional Affair rtment	Vote 11 - Idp, Pms Departme	nt	ı	ı	1	1	1	ı	1	ı	1
rtment 2	Vote 12 - Spatial Developme	nt, Planning & Traditional Affai	1	ı	1	ı	ı	ı	1	1	ı
22	Vote 13 - Electricity Departm	ent	1	1	1	1	1	1	1	1	1
2	Vote 14 - Maluti Water		1	ı	1	1	1	ı	1	1	1
2	Vote 15 - Other		1	1	1	1	ı	ı	1	1	1
	Total Expenditure by Vote	2	166,777	177,412	181,310	182,313	166,276	166,276	178,172	182,533	181,391
Surplus/(Deficit) for the year 2 (23,243)	The state of the s	2	(23,243)	7,696	(27,253)	(27,786)	12,184	12,184	47,239	11,970	18,009

### MONTHLY PROJECTIONS: CAPITAL EXPENDITURE BY VOTE

Vote Description	Ref	2019/20	2020/21	2021/22		Current Yo	Current Year 2022/23		2023/24 Mediu	m Term Revenue	2023/24 Medium Term Revenue & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +1 Budget Year +2 2024/25 2025/26
Capital expenditure - Vote Single-year expenditure to be appropriated	N			s							
Single-year expenditure appropriation		ı	ı	Ĺ	ı	ı	ı	ı	ı	ı	ı
Vote 05 - Municipal Infrastructure		1,180	(5,207)	207	Ĺ	ı	1	1	1	2,100	
Capital single-year expenditure sub-total		1,180	(5,207)	207	1	I	ı	1	1	2,100	
Total Capital Expenditure - Vote		1,180	(5,207)	207	-		-	1	1	2,100	
Capital Expenditure - Functional											
Governance and administration	*	1	1	261	ı	ı	ı	1	ı	ı	ı
Executive and council		1	1	1	1	1	1.	1	1	1	1
Finance and administration		1	1	261	ı	ı	1	1	1	1	1
Internal audit											
Community and public safety		1	Water Committee of the	-	-	-	ı	-			1
Community and social services		1	1	1	1	ı	1	1	1	1	ı
Sport and recreation		ı	1	1	ı	ı	1	ı	1	1	1
Public safety											
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Health		The second second	Tall and the second								
Economic and environmental services		1	1	1	1	1	1	ı	1	ı	ı
Planning and development											
Road transport		1	1	1	ı	1	ı	1	1	1	1
Environmental protection											
Trading services		27,006	55,426	25,639	23,612	43,388	43,388	13,324	51,967	14,913	14,690
Energy sources		1,180	(5,207)	207	1	í	1	1	1	2,100	
Water management		25,826	60,633	24,039	23,612	43,388	43,388	13,324	51,967	12,813	13,190
Waste water management		1	1	1,394	1	1	1	ı	1	1	1
Waste management											
Other											
Total Capital Expenditure - Functional	3	27,006	55,426	25,900	23,612	43,388	43,388	13,324	51,967	14,913	14,690
Funded by:											
National Government		27,006	(71)	16,039	23,612	23,612	23,612	13,324	31,967	14,913	14,690
Provincial Government											
District Municipality		1	1	1,180	1	1,500	1,500	1	1	1	1
Transfers recognised - capital	4	27,006	55,426	23,778	23,612	43,388	43,388	13,324	51,967	14,913	14,690
Borrowing	6										
internally generated funds		-	1	2,122	I	1	1	ı	1	ı	1
Total Capital Funding	7	27,006	55,426	25,900	23,612	43,388	43,388	13,324	51,967	14,913	14,690

### 2022/23Top Layer SDBIP

# NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT -TECHNICAL SERVICES

	9	94	03	02	01	NO.
Sport Facility		Sanitation	Water	Water	Service Delivery Vehicles	Strategic Focus Areas
and ensure proper operations and maintenance	Eradicate backlogs in order to improve access to services	Eradicate backlogs in order to Repairs to the Warrenton improve access to services WWTW and Surrounding and ensure proper operations stations	Eradicate backlogs in order to Percentage completed on the improve access to services new internal water reticulatio and ensure proper operations network construction in and maintenance Ditshotshwaneng, Rabaki, and Sondewater completed by the end June 2023	Eradicate backlogs in order to Percentage completed on the improve access to services upgrading of the Warrenton and ensure proper operations Water Treatment Works by th and maintenance end June 2023	Eradicate backlogs in order to Number of service delivery improve access to services vehicles and equipment and ensure proper operations procured by the end of June and maintenance 2023	Strategic Objectives
Upgrading of Magareng Multipurpose Sporting Facility (lkhutseng) – Phase 2		Repairs to the Warrenton WWTW and Surrounding Pump stations	in the ulation ci, and by the	n		KPI / Unit of Measurement
1,2,3,4,5,6		1,2,3,4,5,6	N/A	All	N/A	ward
HOD: Technical Services		HOD: Technical Services	HOD: Technical Services	HOD: Technical Services	HOD: Technical Services	riogramme oniver
Quarterly progress reports		Quarterly progress reports	Quarterly progress reports	Quarterly progress reports	Invoice and delivery note	PORTOILO OT EVIGENCE
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12		11		10	09	08	07	Ć.	REF
Housing	Town Planning		Key Performa	Library services	Traffic & Public Safety	Traffic & Public Safety	Parks and Recreational Facilities	AREAS	STRATEGIC
Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance	Promoting a wall to wall of management of all land development activities		Key Performance Area 1: BASIC SERVICES DELIVERY (HOUSING & LAND USE)	Promote literacy in communities through comprehensive Library Services	To deliver affordable, quality and sustainable services to communities	To deliver affordable, quality and sustainable services to communities	To maintain and control public amenities and areas to promote a safe and healthy environment		STRATEGIC OBJECTIVE
Number of housing consumer awareness campaigns conducted by end June 2023	Sector Plan developed and approved by council by end March 2023	Number of housing	LIVERY (HOUSING & LAND	Submit quarterly report to council on library services at all municipal libraries by end June 2023	Number of monthly traffic operations conducted by end June 2023	Number of Quarterly reports traffic law enforcement submitted to council by end June 2023	Number of quarterly reports on Parks & recreational activities submitted to council by end June 2023		KPI/UNIT OF MEASURE
Manager: Housing and Land Use	Manager: Housing and Land Use		USE)	Manager: Parks and Recreation	Manager: Parks and Recreation	Manager: Parks and Recreation	Manager: Parks and Recreation	DRIVER	PROGRAMME
4	ъ			4	12	44	4.		BASELINE
Attendance Register	Council minutes/Resolution			Reports/ Council minutes	Operation attendance register of Traffic Officers	Reports/ Council resolution	Reports/Council resolution	EVIDENCE	PORTFOLIO OF
Operational	Operational			Operational	Operational	Operational	Operational		BUDGET
4	1			4	12	4	4	IARGEI	ANNUAL
1	0			1	ω	ъ	Þ	Q	
1	0			1	ω	ъ	ь	22	QUAR
ъ	. 0			1	W	1	ъ	Q	QUARTERLY TARGETS
ь	4			1	ω	ь	ъ	Q	S

# NATIONAL KEY PERFORMANCE AREA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT - CORPORATE SERVICES DEPARTMENT

20	19	18		17	16	F	14	13	REF
Council support	Council support	Employment Equity reports		Labour and legal matters	Training and Development	Iraining and Development	Occupational Health and Safety	Information & Communication Technology	Strategic Focus Area
To improve administrative and governance capacity	To improve administrative and governance capacity	To improve administrative and governance capacity		To improve administrative and governance capacity	To provide bursary scheme for further studies by employees	administrative and governance capacity	To provide Health and Safety in a workplace	To render effective and efficient ICT services	Strategic Objectives
Number of Departmental Quarterly Section 79 Committee meetings	Number of ordinary council meetings coordinated by June 2023	Number of Employment Equity Reports compiled and submitted to Department of Labour by January 2023	meeting by end of June 2023	Number of quarterly reports on the status of litigations against the Municipality compiled and submitted to the	Number of employees awarded bursary by the end of June 2023	Number of Work Skills Plan Skills Plan Development submitted to LGSETA by April 2023	Number of quarterly Health and Safety Reports submitted to the Health and Safety Committee meeting by end June 2023	Number of quarterly reports on the ICT uploads performed by end of June 2023	KPI / Unit of measurement
N/a	N/a	N/a		N/a	Na	N/a	N/a	N/a	Ward
HOD: Corporate Services	HOD: Corporate Services	HOD: Corporate Services		HOD: Corporate Services	HOD: Corporate Services	Corporate Services	HOD: Corporate Services	HOD: Corporate Services	Programme Driver
4	4	ь		4	и	F	4	10	Baseline
Minutes of the Corporate Services Portfolio Committee	Minutes and attendance registers of ordinary council meetings	Acknowledgement letter from the Department of Labour	meetings	Minutes /and attendance registers of Corporate Services Portfolio Committee	Proof of Payment to different Tertiary Institution	Acknowledgement letter from LGSETA	Minutes /and attendance registers of Health and Safety Committee meetings	Quarterly ICT Reports on number of updates	Portfolio of evidence
Operational budget	Operational budget	Operational budget		Operational budget	Operational Budget	Operational budget		Operational budget	Budget
4	4	12		4	<b>U</b> 1	L.	4	10	Annual Target
13	1	0		1	5	0	<b>⊢</b>	2	වු
ь	1	0		Ъ	0	0	ь	ω	Quarter Q2
Ъ	ь	1		ь	0	0	12	ω	Quarterly Targets Q2 Q3
ь	<b>-</b>	0		ц	0	4	1	2	Q4

## NATIONAL KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT

					Nat
24	23	22	21	REF	ional Key
Tourism	SMME'S	SMME'S	Tourism	Strategic Focus Area	Performance
Create an environment that promotes development of local economy and facilitate job creation	Create an environment that promotes development of local economy and facilitate job creation	Create an environment that promotes development of local economy and facilitate job creation	Create an environment that promotes development of local economy and facilitate job creation	Strategic Objectives	Area 5: Local Economic D
Number of Quarterly Tourism association meetings held by end June 2023	Number of quarterly reports submitted to council on PDI's provided with business support 2023	Number of SMME'S supported through Skills development by end June 2023	Number of tourism programmes initiated by end June 2023	KPI / Unit of measurement	National Key Performance Area 3: Local Economic Development - Community Service Department
N/A	All	All	All	Ward	e peparement
LED Manager	LED Manager	LED Manager	LED Manager	Programme Driver	
4	KPI for 2022/23	2	2	Baseline	
Attendance Register	Attendance Register	Attendance Register	Attendance Register	Portfolio of evidence	
Operational	Operational	Operational	Operational	Budget	
4	4	2	N	Annual Target	
1	Ь	ь	1	TD TUD	
Ь	Þ	0	0	QUARTERLY TARGETS Q2 Q3	
1	ı	1	ь	ARGETS Q3	
н	1	0	0	2	

# NATIONAL KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

27	26	25	REF	National Ke
Finance	Finance	Finance	Strategic Focus Area	y Performance A
To improve overall financial management in the municipality by developing and implementing appropriate Financial	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Strategic Objectives	National Key Performance Area 4: Municipal Financial Viability and Management
Number of 2023/24 Final Budget submitted to Council by 31 May 2023	Number of 2022/23 Adjustment Budgets submitted to Council for approval by end February 2023	Number of Annual Financial Statements submitted to AGSA by 31 August 2022	KPI / Unit of measurement	iability and Management
N/A	N/A	N/A	Ward	
Chief Financial Officer	Chief Financial Officer	Chief Financial Officer	Programme Driver	
д	<u>н</u>	ц	Baseline	
Council resolution	Council resolution	Acknowledgement of receipt from AG	Portfolio of evidence	
Operational budget	Operational budget	R 1200 000	Budget	
1	ц	Ľ	Annual Target	
0	0	1	10 10	
0	0	0	QUARTERLY TARGETS Q2 Q3	
0	1	0	Q3	
4	0	0	Q4	

	7					
31		30		29	28	
Finance		Finance		Finance	Finance	
To improve revenue collection rate of the municipality	appropriate Financial Management	the municipality by developing and implementing	To improve overall financial management in	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Management
Rate % increment by the 30 June 2023		Council by the 30 June 2023	Number of Section 52 reports tabled at	Number of Section 72 reports tabled in Council by the 30 June 2023	Number of Section 71 reports submitted to NT/PT by the 30 June 2023	
N/A		N/A		N/A	N/A	
Chief Financial Officer		Chief Financial Officer		Chief Financial Officer	Chief Financial Officer	
12 %		р		1	12	
Revenue collection report	Database	Acknowledgement notice by LG		Council resolution	Acknowledgement notice by LG Database	
Operational budget		Operational budget		Operational budget		
12%		4		Þ	12	
3%		Þ		0	ω	
3%		1		0	ω	
3%		1		4	ω	
3%		Þ		0	ω	

# NATIONAL KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

34	33	32	REF	, add Ollar
Performance Management	Performance Management	Integrated Development Planning	Focus Area	New York Continuous
To improve overall financial management in the municipality by developing and implementing appropriate Financial Management	Improve organisational cohesion effectiveness	Promote a culture of participatory & good governance	Strategic Objectives	Alica 3. GOOD GOVERN
Number of mid-term budget and performance assessment reports submitted to the mayor by 25 January 2023	Number of 2021/22Annual Reports submitted to Council by 30 January 2023	Number of 2023/4 final reviewed IDP Documents submitted to Council by 31 May 2023	KPI / Unit of measurement	Control of the property of the
N/A	N/A	N/A	Ward	- Office of the
Manager: PMS	Manager: PMS	Manager: IDP	Programme Driver	Mily
н	1	Ť.	Baseline	
Acknowledgment of receipts by the mayor	Council resolution	Council resolution	Portfolio of evidence	
Operation al budget	Operation al budget	Operational budget	Budget	
۲	Þ	1	Target	Annual
0	0	0	ප	
0	0	0	QUARTER Q2	
н	1	0	QUARTERLY TARGETS Q2 Q3	
0	0	L .	ETS Q4	

36	35								
Risk Management	Audit								
N/A	N/A								
_	_								
N/A	N/A								
N/A	N/A								
MM	MM								
The KPI already for in the SDBIP for in the SDBIP Baard District N Internal Audit FI custodian of tr Operationa	The KPI already accounted for in the SDBIP of Frances Baard District Municipality. Internal Audit FBDM is the custodian of the Annual Operational Plan								
(PI alreathe SDI) I District I District I Audi I Au	PI alrea the SDE District Pal Audi Codian co								
ady acc BIP of F It Munic t FBDN f the Al	KPI already account the SDBIP of Frand District Municiper and Audit FBDM is stodian of the Ann Operational Plan								
ounted rances ipality. It is the noual	ounted rances pality. It is the nnual								
The KPI already accounted or in the SDBIP of Frances Baard District Municipality. Internal Audit FBDM is the custodian of the Annual Operational Plan	N/A								
N/A	N/A								
N/A	N/A								
N/A	N/A								
N/A	N/A								
N/A	N/A								

## Detailed Capital Budget broken down per Ward over three years.

NC093 Magareng - Supporting Table SA36 Detailed capital budget

lotal Capital expenditure	Entity Capital expenditure	Entity B Electricity project B	Water project A	Entities: List all capital projects grouped by Entity Entity A	amin orbina ospanina	Parent Canifal agranditure	Water Distribution	Water Distroution	Mater Distribution	Water Distribution	Sемеладе	Eectrolly	Electricity	Administrative And Corporate Support	List all capital projects grouped by Function	Function	KINOUSEINO
				*		Water Service Letver vehicle	P-Cleu Wat Capital Spares	P-Cieu wat bulk Mains	P-UBU WAI DOTRIDIES	P.Cler Wat Water Treat Wr	Sanitation Service Deliner Vehicle	Electricity Service Deliver Vehicle	P-Cin Ele Mr Networks	Registry Delivery Vehicle	- noton	Project Description	
						PC002003010_00004	01001002004010_00	01001002004006_00	U1UU1UUZU0400Z_00	01001001004005_00	PC002003010_0000	P0002003010_0000	0001002001007_000	PC002003010_0000		Project Number	
						2	UPGRADING on	UPGRADING par	UPGRADING or	RENEWAL or	NEW	重	NEW DO	至		Туре	
							01001002004010_00 UPGRADING compositive and responsive economic infrastrux	01001002004006_00 UPGRADING temperifive and responsive economic intrastrus	UTUTULZUAUZ_UTUPGKALING tompetitive and responsive economic infraction	RENEWAL competitive and responsive economic infrastrum			ompetive and responsive economic infrastrut			MTSF Service Outcome	
						Growth	Indusion and Access	Indusion and Access	Inclusion and Access	Indusion and Access	Growth	Growth	Growth	Growth		IUDF	
																Own Strategic Objectives	
						Transport Assets	Water Supply Infrastructure	Water Supply Infrastructure	Water Supply Infrastructure	Water Supply Infrastructure	Transport Assets	Transport Accets	Electrical Intractructure	Transport Assets		Asset Class	
						Transport Assets	Capital Spares	Bulk Mains	Boreholes	Water Treatment Works	Transport Assets	Transport Assets	lly hetvorks	Transport Assets		Asset Sub-Class	
						RAWHOLE OF MUNICIPALITY	RAWHOLE OF MUNICIPALITY	RAWHOLE OF MUNICIPALITY	R-WHOLE OF MUNICIPALITY	R-WHOLE OF MUNICIPALITY	R-WHOLE OF MUNICIPALITY	R-WHOLE OF MUNICIPALITY	R-WHOLE OF MUNICIPALITY	RAWHOLE OF MINIOPALITY		Ward Location	
																GPS Longitude	
-						0	0	0	0	0	0	0 0	3 9	>		GPS Lattitude	
					25,900	261	1188	9616	6559	6423	1394	207		200		Audited Outcome 2021/22	
					43,388		150	18.612	18.276	5,000						Current Year 2022/23 Full Year Forecast	
					51,967			12.452	2000	1956						Budget Year 2023/24	2023/24 Hadi
					14,913			=	ı			41100	243			Budget Year   Budget Year +1   Budget Year +2   2023/24   2024/25   2025/26	2023/24 Medium Term Revenue & Expenditure Framework
					14,690	1	, 4	13 190	ı			JOC,	â .			Budget Year 2025/26	e & Expenditu