

2024/25

MAGARENG LOCAL MUNICIPALITY



**ADJUSTED SERVICE DELIVERY BUDGET
IMPLEMENTATION PLAN (SDBIP)**

For the Financial Year 2024/25

APPROVAL BY MAYOR

Municipal Finance Management Act:

Section 53(1)(c)(ii) – Approval by the Mayor

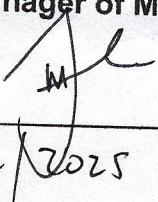
The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name Mr. Tumelo Thage

Acting Municipal Manager of Magareng Local Municipality

Signature

Date



26/02/2025

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name: Cllr. Neo Mase

Executive Mayor of Magareng Local Municipality

Signature

Date 26/FEB/2025

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1 INTRODUCTION

The purpose of this document is to present the Adjusted Service Delivery and Budget Implementation Plan (SDBIP) of the Magareng Local Municipality for 2024/25 Financial Year. The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan is a requirement of the Municipal Finance Management Act (MFMA) No 56 of 2003.

The Adjusted SDBIP is a detailed one-year plan of the municipality that gives effect to the IDP and budget of the municipality. The Adjusted SDBIP is a management plan for implementing the IDP through the approved budget. It is an expression of the objectives of the municipality, in quantifiable outcomes that will be implemented for the financial year. It includes the service delivery targets for each quarter and facilitates oversight over financial and non-financial performance of the municipality.

The 2024/25 Top Layer Adjusted SDBIP will not only ensure appropriate monitoring in the execution of the municipality's budget and processes involved in the allocation of budget to achieve key strategic objectives as set in the municipality's Integrated Development Plan (IDP), but will also serve as the kernel of annual performance contract for senior management and provide a foundation for the overall annual and quarterly organisational performance for the 2024/25 Financial Year.

The Adjusted SDBIP also assist the Executive, Council and the community in their respective oversight responsibilities since it serves as an implementation and monitoring tool.

1.1 LEGISLATIVE FRAMEWORK

Section 1 of the MFMA defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1) (c)(ii) for implementing the municipality's delivery of service and its annual budget and which must indicate:

- a) Projections for each month of: -
 - i. Revenue to be collected, by source and
 - ii. Operational and capital expenditure by vote
- b) Service delivery targets and performance indicators for each quarter and

c)Any other matter that may prescribed and includes any revision of such plan by the mayor in terms of section 54(1) (c)

The MFMA requires that municipalities develop a Service Delivery and Budget Implementation Plan as a strategic financial management tool to ensure that budgetary decision that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan Strategy. In terms of section 53(1) (c)(ii) of the MFMA, the SDBIP must be approved by the mayor of a municipality within 28 days of the approval of the budget

1.2 COMPONENTS OF THE ADJUSTED SDBIP

1.2.1 Monthly projections of revenue to be collected for each source

The failure to collect its revenue as a budgeted will severely impact on the municipality's ability to provide services to the community. The municipality therefore has to institute measures to achieve its monthly revenue targets for each source. These measures will enable the municipality to assess its cash flow on monthly basis with a view to undertaking contingency plans should there be a cash flow shortage or alternatively invest surplus cash. Furthermore, the effectiveness of credit control policies and procedures can be monitored with appropriate action taken if considered necessary

1.2.2 Monthly projections of expenditure and revenue for each vote

The monthly projection of revenue and expenditure per vote relate to the cash paid and reconciles with the cash statement adopted with the budget. The focus under this component is a monthly projection per vote in addition to projection by source. When reviewing budget projections against actual, it is useful to consider revenue and expenditure per vote in order to gain more complete picture of budget projections against actuals.

1.2.3 Quarterly projections of service delivery targets and performance indicators for each vote

This component of the SDBIP requires non-financial measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus is on outputs rather than inputs. Service delivery targets relate to the level and standard of service being provided to the community and include the addressing of backlogs in basic services. The approach encouraged by NT's MFMA circular No. 13 is the utilisation of scorecards to monitor service delivery.

1.2.4 Detailed capital budget over three years

Information detailing infrastructural projects containing project description and anticipated capital costs over three-year period. A summary of capital project per the IDP will be made available on Council website.

1.3 SDBIP CYCLE

The SDBIP Process comprises the following stages, which forms part of a cycle.

- a) **Planning:** During this phase the SDBIP Process plan is developed to be tabled with the IDP Process plan. SDBIP related processes e.g., Management meetings, strategic Planning working session.
- b) **Strategizing:** During this phase the IDP is reviewed and subsequent SDBIP programmes and projects for the next 5 years based on local, provincial and national issues, previous year's performance and current economic and demographic trends etc.
- c) **Tabling:** The SDBIP is tabled with the draft IDP and budget before Council. Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and formal local, provincial and national inputs or responses are also considered in developing the final document.
- d) **Adoption:** The Mayor approves the SDBIP no later than 28 days after the adoption of the Municipality's budget.
- e) **Publishing:** The adopted SDBIP is made public and is published on Council's website.

- f) **Implementation, Monitoring and Reporting:** SDBIP projects are implemented and quarterly reporting takes place. Mid-year reporting is done to assess performance on the SDBIP, the document is amended, where applicable and adopted by Council.



Graphic illustration of the SDBIP cycle

2 THE BUDGET PROCESS

2.1 BACKGROUND TO THE BUDGET PREPARATION PROCESS

The budget process is an effective process that every local government must undertake to ensure Good Governance and accountability. The process outlines the current and future direction that the municipality would follow in order to meet legislative stipulations. The budget process enables the municipality to optimally involve residents and other stakeholders in the budgeting process.

In terms of Section 15 of the MFMA, a municipality may except where otherwise provided in the Act, incur expenditure only in terms of the approved budget and within the limits of the amounts appropriated for the different votes in an approved budget. The MFMA prescribes further that the Council must for each financial year approve an annual budget for the municipality before the start of that financial year. An annual budget must set out realistically anticipated revenue for the budget year from each revenue source and expenditure appropriated under the different votes of the municipality.

Magareng Local Municipality's Budget/ Integrated Development Plan (IDP) Review process for the 2024/25 financial year started with the development and approval in August 2022 of the "Process Plan for the Budget Formulation and IDP Review". The timetable provided broad timeframes for the IDP and budget preparation process. The main aim of the timetable was to ensure integration between the Integrated Development Plan and the budget towards tabling a balanced budget.

2.2 MONITORING OF THE IMPLEMENTATION OF THE ADJUSTED SDBIP

Progress against the objectives/targets set out in the SDBIP will be reported on a monthly, quarterly, mid-year and annual basis as set out in the MFMA.

A series of reporting requirements are outlined in the MFMA as follows:

- Monthly budget statements (Section 71)
- Quarterly reports (Section 52)

- Mid-year budget and performance assessment (Section 72)
- Annual report (Section 121)

2.3 GENERAL

The Adjusted SDBIP largely complies with legislation as well as policy guidelines issued by National Treasury it is however an evolving document and will continue to be refined to improve the content and the quality of information contained therein on a continued basis.

3 COMPONENT A: MONTHLY PROJECTIONS OF REVENUE AND EXPENDITURE BY VOTE:

NC093 Magareng - Table B3 Adjustments Budget Financial Performance (revenue and expenditure by municipal vote) - 20/05/2025

| Vote Description [Insert departmental structure etc] R thousands | Ref | Budget Year 2024/25 | | | | | | Budget Year 2025/26 | | | | | | Budget Year 2026/27 | | | | | |
|--|-----|---------------------|----------------|--------------|-------------------|------------------|--------------------|---------------------|----------------|-----------------|-----------------|-----------------|-----------------|---------------------|-----------------|-----------------|-----------------|--|--|
| | | Original Budget | Prior Adjusted | Accum. Funds | Multiyear capital | Unfore. Unavoid. | Nat. of Prov. Govt | Other Adjusts. | Total Adjusts. | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | | |
| Revenue by Vote | | | | | | | | | | | | | | | | | | | |
| Vote 01 - Executive & Council | 1 | 66243 | - | - | - | - | - | - | 448 | 448 | 66 691 | 67 612 | 67 668 | - | - | - | - | | |
| Vote 02 - Office Of The Municipal Manager | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | |
| Vote 03 - Corporate Services | | 25513 | - | - | - | - | - | - | 807 | 807 | 26 320 | 27 346 | 28442 | - | - | - | - | | |
| Vote 04 - Financial Services | | 109752 | - | - | - | - | - | - | 27 252 | 27 252 | 137 004 | 87 318 | 90 613 | - | - | - | - | | |
| Vote 05 - Municipal Infrastructure | | 2206 | - | - | - | - | - | - | 11 931 | 11 931 | 14 136 | 13 931 | 14 557 | - | - | - | - | | |
| Total Revenue by Vote | 2 | 203713 | - | - | - | - | - | - | 40 437 | 40 437 | 244 151 | 196 207 | 201 280 | - | - | - | - | | |
| Expenditure by Vote | | | | | | | | | | | | | | | | | | | |
| Vote 01 - Executive & Council | 1 | 11703 | - | - | - | - | - | - | 2 089 | 2 089 | 13 792 | 12 287 | 11 451 | - | - | - | - | | |
| Vote 02 - Office Of The Municipal Manager | | 2159 | - | - | - | - | - | - | 586 | 586 | 2 745 | 2 438 | 2 547 | - | - | - | - | | |
| Vote 03 - Corporate Services | | 17241 | - | - | - | - | - | - | 974 | 974 | 18 215 | 19 093 | 19 952 | - | - | - | - | | |
| Vote 04 - Financial Services | | 33945 | - | - | - | - | - | - | 7 521 | 7 521 | 41 466 | 36 476 | 37 982 | - | - | - | - | | |
| Vote 05 - Municipal Infrastructure | | 82382 | - | - | - | - | - | - | 8 524 | 8 524 | 90 906 | 91 723 | 95 850 | - | - | - | - | | |
| Vote 06 - Community Services | | 10679 | - | - | - | - | - | - | 2 416 | 2 416 | 13 094 | 14 173 | 14 811 | - | - | - | - | | |
| Vote 07 - Public Safety & Transport | | 537 | - | - | - | - | - | - | (587) | (587) | 0 | - | - | - | - | - | - | | |
| Vote 08 - Sports, Arts Parks, Culture | | - | - | - | - | - | - | - | 52 | 52 | 6 265 | 6 817 | 7 124 | - | - | - | - | | |
| Total Expenditure by Vote | 2 | 164908 | - | - | - | - | - | - | 21 574 | 21 574 | 186 482 | 183 006 | 189 717 | - | - | - | - | | |
| Surplus/(Deficit) for the year | 2 | 38805 | - | - | - | - | - | - | 18 863 | 18 863 | 57 668 | 13 201 | 11 565 | - | - | - | - | | |

4 COMPONENT B: MONTHLY PROJECTIONS OF CAPITAL EXPENDITURE BY VOTE

NC093 Magareng - Table B5 Adjustments Capital Expenditure Budget by vote and funding - 20/05/2025

| Description | Ref | Budget Year 2024/25 | | | | | | | | | | Budget Year +1 2025/26 | | | | | | | | | | Budget Year +2 2026/27 | | | | | | | | | |
|---|-----|---------------------|----------------|--------------|--------------------|------------------|--------------------|----------------|----------------|-----------------|-----------------|------------------------|-----------------|----------------|--------------|--------------------|------------------|--------------------|----------------|----------------|-----------------|------------------------|-----------------|--------|--------|--------|--|--|--|--|--|
| | | Original Budget | Prior Adjusted | Accum. Funds | Multi-year capital | Unfore. Unavail. | Nat. or Prov. Govt | Other Adjusts. | Total Adjusts. | Adjusted Budget | Adjusted Budget | Adjusted Budget | Original Budget | Prior Adjusted | Accum. Funds | Multi-year capital | Unfore. Unavail. | Nat. or Prov. Govt | Other Adjusts. | Total Adjusts. | Adjusted Budget | Adjusted Budget | Adjusted Budget | | | | | | | | |
| R thousands | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P | Q | R | S | T | U | V | | | | | | | | | |
| Capital Expenditure - Functional | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Governance and administration | | - | - | - | - | - | - | - | - | 368 | 368 | 368 | - | - | - | - | - | - | - | 1 810 | 1 810 | 1 891 | | | | | | | | | |
| Executive and council | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | | | | | | | | |
| Finance and administration | | - | - | - | - | - | - | - | - | 368 | 368 | 368 | - | - | - | - | - | - | - | 1 810 | 1 810 | 1 891 | | | | | | | | | |
| Internal audit | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | | | | | | | | |
| Community and public safety | | - | - | - | - | - | - | - | - | 20 | 20 | 20 | - | - | - | - | - | - | - | 1 450 | 1 450 | 1 515 | | | | | | | | | |
| Community and social services | | - | - | - | - | - | - | - | - | 20 | 20 | 20 | - | - | - | - | - | - | - | 300 | 300 | 314 | | | | | | | | | |
| Sport and recreation | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1 150 | 1 150 | 1 202 | | | | | | | | | |
| Trading services | | 42 258 | - | - | - | - | - | - | - | 39 835 | 39 835 | 39 835 | - | - | - | - | - | - | - | 82 093 | 82 093 | 83 101 | 83 818 | | | | | | | | |
| Energy sources | | - | - | - | - | - | - | - | - | 34 835 | 34 835 | 34 835 | - | - | - | - | - | - | 500 | 500 | 1 417 | 1 417 | | | | | | | | | |
| Water management | | 22 258 | - | - | - | - | - | - | - | 5 000 | 5 000 | 5 000 | - | - | - | - | - | - | 57 093 | 57 093 | 62 601 | 62 601 | | | | | | | | | |
| Waste water management | | 20 000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 25 000 | 25 000 | 10 000 | 10 000 | | | | | | | | | |
| Waste management | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 14 192 | 14 192 | - | | | | | | | | | |
| Other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | | | | | | | | |
| Total Capital Expenditure - Functional | 3 | 42 258 | - | - | - | - | - | - | - | 40 223 | 40 223 | 40 223 | - | - | - | - | - | - | - | 82 481 | 82 481 | 86 361 | 86 361 | 32 225 | 32 225 | 32 225 | | | | | |
| Funded by: | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| National Government | | 42 258 | - | - | - | - | - | - | - | 37 835 | 37 835 | 37 835 | - | - | - | - | - | - | 80 093 | 80 093 | 82 601 | 82 601 | 28 296 | 28 296 | 28 296 | | | | | | |
| Provincial Government | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | | | | | | | | |
| District Municipality | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | | | | | | | | |
| Transfers and subsidies - capital (monetary amounts) | | - | - | - | - | - | - | - | - | 2 000 | 2 000 | 2 000 | - | - | - | - | - | - | 2 000 | 2 000 | - | - | - | | | | | | | | |
| (Nat / Prov / Deptt Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Education Institutions) | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | | | | | | | | |
| Transfers recognised - capital | 4 | 42 258 | - | - | - | - | - | - | - | 39 835 | 39 835 | 39 835 | - | - | - | - | - | - | 82 093 | 82 093 | 82 601 | 82 601 | 28 296 | 28 296 | 28 296 | | | | | | |
| Borrowing | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | | | | | | | | |
| Internally generated funds | | - | - | - | - | - | - | - | - | 388 | 388 | 388 | - | - | - | - | - | - | 3760 | 3760 | 3 929 | 3 929 | 3 929 | 3 929 | 3 929 | | | | | | |
| Total Capital Funding | | 42 258 | - | - | - | - | - | - | - | 40 223 | 40 223 | 40 223 | - | - | - | - | - | - | 82 481 | 82 481 | 86 361 | 86 361 | 32 225 | 32 225 | 32 225 | | | | | | |

5 COMPONENT C: 2024/25 TOP LAYER ADJUSTED SDBIP

5.1 NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT - TECHNICAL SERVICES

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES | KPI / UNIT OF MEASUREMENT | WARD | BASELINE | PROGRAMME DRIVER | PORTFOLIO OF EVIDENCE | BUDGET | ANNUAL TARGET | QUARTERLY TARGETS | | | |
|---------|-----------------------|---|---|----------|----------|-------------------------|----------------------------|----------------|---------------|-------------------|-----|-----|----|
| | | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| 1 | Water | Eradicate backlog in order to improve access to services and ensure proper operations and maintenance | Percentage of the capital budget spent from the Regional Bulk Infrastructure Grant (RBIG) for the Upgrading and Extension of the Warrenton Water Treatment Works by the end June 2025 | All | 100% | HOD: Technical Services | Quarterly progress reports | R30 281 000,00 | 100% | 25% | 25% | 25% | |
| 2 | Water | Eradicate backlog in order to improve access to services and ensure proper operations and maintenance | Percentage of the capital budget spent from the Municipal Infrastructure Grant (MIG) for the Upgrade of internal water reticulation network in Chris Hani, Richblock and Las Vegas (Phase 1) by the end June 2025 | 1, 3 & 6 | 100% | HOD: Technical Services | Quarterly progress reports | R22 258 000,00 | 100% | 25% | 25% | 25% | |
| 3 | Sanitation | Eradicate backlog in order to improve access to services and ensure proper operations and maintenance | Percentage of the capital budget spent from the Water Services Infrastructure Grant (WSIG) for the Repairs to the Warrenton WWTP and Surrounding Pumpstations by the end June 2025 | All | 100% | HOD: Technical Services | Quarterly progress reports | R25 000 000,00 | 100% | 25% | 25% | 25% | |


NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT -TECHNICAL SERVICES

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES | KPI / UNIT OF MEASUREMENT | WARD | BASELINE | PROGRAMME DRIVER | PORTFOLIO OF EVIDENCE | BUDGET | ANNUAL TARGET | QUARTERLY TARGETS | | | |
|---------|-----------------------|---|--|------|----------|-------------------------|--|----------------|---------------|-------------------|----|-----|-----|
| | | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| 4 | Water | Eradicate backlog in order to improve access to services and ensure proper operations and maintenance | Percentage of the capital budget spent from the Regional Bulk Infrastructure Grant (RBIG) for the Technical Feasibility Study Report for the Relocation of the Warranton WWTW and Related Bulk Outfall Infrastructure by the end June 2025 | All | 100% | HOD: Technical Services | Quarterly progress reports /Feasibility Report/ Council resolution | R 2 533 000,00 | 100% | 0 | 0 | 50% | 50% |

R80 072 000,00

5.2 NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT - COMMUNITY SERVICES

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES | KPI / UNIT OF MEASUREMENT | WARD | BASELINE | PROGRAMME DRIVER | PORTFOLIO OF EVIDENCE | BUDGET | ANNUAL TARGET | QUARTERLY TARGETS | | | |
|---------|-----------------------------------|--|--|------|----------|-------------------------------|----------------------------|--------------------|---------------|-------------------|----|----|----|
| | | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| 5 | Parks and Recreational Facilities | To maintain and control public amenities and areas to promote a safe and healthy environment | Number of quarterly reports on Parks & recreational activities submitted to council by end June 2025 | All | 4 | Manager: Parks and Recreation | Reports/Council resolution | Operational Budget | 4 | 1 | 1 | 1 | 1 |
| 6 | Traffic & Public Safety | To deliver affordable, quality and sustainable services to communities | Number of Quarterly reports traffic law enforcement submitted to council by end June 2025 | All | 4 | Chief Traffic Officer | Reports/Council resolution | Operational Budget | 4 | 1 | 1 | 1 | 1 |
| 7 | Library services | Promote literacy in communities through comprehensive Library Services | Submit quarterly report to council on library services at all municipal libraries by end June 2025 | All | 4 | Librarian | Reports/Council resolution | Operational Budget | 4 | 1 | 1 | 1 | 1 |



5.3 NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT - HOUSING AND LAND USE

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES | KPI / UNIT OF MEASUREMENT | WARD | BASELINE | PROGRAMME DRIVER | PORTFOLIO OF EVIDENCE | ANNUAL TARGET | QUARTERLY TARGETS | | | |
|---------|-----------------------|--|--|------|----------|-----------------------------|--------------------------------------|--------------------|-------------------|----|----|----|
| | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| 8 | Town Planning | Promoting a wall to wall management of all land development activities | Number of housing Sector Plan developed and approved by council by end June 2025 | All | 1 | Manager: Housing & Land Use | Council minutes / Council resolution | Operational Budget | 1 | 0 | 0 | 1 |
| 9 | Housing | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of housing consumer awareness campaigns conducted by end June 2025 | All | 4 | Manager: Housing & Land Use | Council minutes / Council resolution | Operational Budget | 4 | 1 | 1 | 1 |

5.4 NATIONAL KEY PERFORMANCE AREA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT – CORPORATE SERVICES

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES | KPI / UNIT OF MEASUREMENT | WARD | BASELINE | PROGRAMME DRIVER | PORTFOLIO OF EVIDENCE | ANNUAL TARGET | QUARTERLY TARGETS | | | |
|---------|--|---|---|------|----------|-------------------------|---|--------------------|-------------------|----|----|----|
| | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| 10 | Information & Communication Technology | To render effective and efficient ICT services | Number of quarterly reports on the ICT uploads performed by end of June 2025 | N/A | 10 | HOD: Corporate Services | Quarterly ICT Reports on number of updates | Operational Budget | 10 | 2 | 3 | 2 |
| 11 | Occupational Health and Safety | To provide Health and Safety in a workplace | Number of quarterly Health and Safety Reports submitted to the Health and Safety Committee meeting by end June 2025 | N/A | 4 | HOD: Corporate Services | Minutes /and attendance registers of Health and Safety Committee meetings | Operational Budget | 4 | 1 | 1 | 1 |
| 12 | Training and Development | To improve administrative and governance capacity | Number of Work Skills Plan Development submitted to LGSETA by April 2025 | N/A | 1 | HOD: Corporate Services | Acknowledgement letter from LGSETA | Operational Budget | 1 | 0 | 0 | 1 |



NATIONAL KEY PERFORMANCE AREA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT - CORPORATE SERVICES DEPARTMENT

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES | KPI / UNIT OF MEASUREMENT | WARD | BASELINE | PROGRAMME DRIVER | PORTFOLIO OF EVIDENCE | BUDGET | ANNUAL TARGET | QUARTERLY TARGETS | | | |
|---------|---------------------------|--|---|------|----------|-------------------------|--|--------------------|---------------|-------------------|----|----|----|
| | | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| 13 | Training and Development | To provide bursary scheme for further studies by employees | Number of employees awarded bursary by the end of June 2025 | N/A | 9 | HOD: Corporate Services | Proof of Payment to different Tertiary Institution | Operational Budget | 7 | 7 | 0 | 0 | 0 |
| 14 | Labour and legal matters | To improve administrative and governance capacity | Number of quarterly reports on the status of litigations against the Municipality compiled and submitted to the Portfolio Committee meeting by end of June 2025 | N/A | 4 | HOD: Corporate Services | Minutes /and attendance registers of Corporate Services Portfolio Committee Meetings | Operational Budget | 4 | 1 | 1 | 1 | 1 |
| 15 | Employment Equity reports | To improve administrative and governance capacity | Number of Employment Equity Reports compiled and submitted to Department of Labour by January 2025 | N/A | 1 | HOD: Corporate Services | Acknowledgement letter from the Department of Labour | Operational Budget | 1 | 0 | 0 | 1 | 0 |
| 16 | Council support | To improve administrative and governance capacity | Number of ordinary council meetings coordinated by June 2025 | N/A | 4 | HOD: Corporate Services | Minutes and attendance registers of ordinary council meetings | Operational Budget | 4 | 1 | 1 | 1 | 1 |
| 17 | Council support | To improve administrative and governance capacity | Number of Departmental Quarterly Section 79 Committee meetings held by June 2025 | N/A | 4 | HOD: Corporate Services | Minutes of the Corporate Services Portfolio Committee Meetings | Operational Budget | 4 | 1 | 1 | 1 | 1 |


5.5 NATIONAL KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT
NATIONAL KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES | KPI / UNIT OF MEASUREMENT | WARD | BASELINE | PROGRAMME DRIVER | PORTFOLIO OF EVIDENCE | BUDGET | ANNUAL TARGET | QUARTERLY TARGETS | | | |
|---------|-----------------------|--|--|------|----------|------------------|---|--------------------|---------------|-------------------|----|----|----|
| | | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| 18 | Tourism | Create an environment that promotes development of local economy and facilitate job creation | Number of tourism programmes initiated by end June 2025 | N/A | 2 | LED Manager | Attendance Register | Operational Budget | 2 | 1 | 0 | 1 | 0 |
| 19 | SMME'S | Create an environment that promotes development of local economy and facilitate job creation | Number of SMME's supported through Skills development by end June 2025 | N/A | 2 | LED Manager | Attendance Register | Operational Budget | 2 | 1 | 0 | 1 | 0 |
| 20 | SMME'S | Create an environment that promotes development of local economy and facilitate job creation | Number of PDI's provided with business support by end June 2025 | N/A | 4 | LED Manager | Reports /Attendance Register/Official Correspondence from entity providing support/ Certificate | Operational Budget | 4 | 1 | 1 | 1 | 1 |
| 21 | Tourism | Create an environment that promotes development of local economy and facilitate job creation | Number of Quarterly Tourism association meetings held by end June 2025 | N/A | 4 | LED Manager | Attendance Register | Operational Budget | 4 | 1 | 1 | 1 | 1 |



5.6 NATIONAL KEY PERFORMANCE AREA 4: MUNICIPAL VIABILITY AND MANAGEMENT

NATIONAL KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES | KPI / UNIT OF MEASUREMENT | WARD | BASELINE | PROGRAMME DRIVER | PORTFOLIO OF EVIDENCE | BUDGET | ANNUAL TARGET | QUARTERLY TARGETS | | | |
|---------|-----------------------|---|---|------|----------|-------------------------|---------------------------------------|--------------------|---------------|-------------------|----|----|----|
| | | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| 22 | Finance | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of Annual Financial Statements submitted to AGSA by 31 August 2025 | N/A | 1 | Chief Financial Officer | Acknowledgement of receipt from AG | R 1 200 000,00 | 1 | 1 | 0 | 0 | |
| 23 | Finance | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of 2024/25 Adjustment Budgets submitted to Council for approval by end February 2025 | N/A | 1 | Chief Financial Officer | Council resolution | Operational Budget | 1 | 0 | 0 | 0 | |
| 24 | Finance | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of 2024/25 Final Budget submitted to Council by 31 May 2025 | N/A | 1 | Chief Financial Officer | Council resolution | Operational Budget | 1 | 0 | 0 | 0 | |
| 25 | Finance | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of Section 71 reports submitted to NTP by the 30 June 2025 | N/A | 12 | Chief Financial Officer | Acknowledgement notice by LG Database | Operational Budget | 12 | 3 | 3 | 3 | |


NATIONAL KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES | KPI / UNIT OF MEASUREMENT | WARD | BASELINE | PROGRAMME DRIVER | PORTFOLIO OF EVIDENCE | BUDGET | ANNUAL TARGET | QUARTERLY TARGETS | | | |
|---------|-----------------------|---|---|------|----------|-------------------------|---------------------------|--------------------|---------------|-------------------|----|----|----|
| | | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| 26 | Finance | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of Section 72 reports tabled in Council by the 31 January 2025 | N/A | 1 | Chief Financial Officer | Council resolution | Operational Budget | 1 | 0 | 0 | 1 | 0 |
| 27 | Finance | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of Section 52 reports tabled at Council by the 30 June 2025 | N/A | 1 | Chief Financial Officer | Council resolution | Operational Budget | 1 | 1 | 1 | 1 | 1 |
| 28 | Finance | To improve revenue collection rate of the municipality | Rate % increment by the 30 June 2025 | N/A | 12% | Chief Financial Officer | Revenue Collection Report | Operational Budget | 12% | 3% | 3% | 3% | 3% |

5.7 NATIONAL KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION
NATIONAL KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES | KPI / UNIT OF MEASUREMENT | WARD | BASELINE | PROGRAMME DRIVER | PORTFOLIO OF EVIDENCE | BUDGET | ANNUAL TARGET | QUARTERLY TARGETS | | | |
|---------|---------------------------------|--|---|------|----------|--------------------|-----------------------|--------------------|---------------|-------------------|----|----|----|
| | | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| 29 | Integrated Development Planning | Promote a culture of participation & good governance | Number of 2024/25 final IDP Documents submitted to Council by 31 May 2025 | N/A | 1 | Manager: IDP & PMS | Council resolution | Operational Budget | 1 | 0 | 0 | 0 | 1 |
| 30 | Performance Management | Improve organisational cohesion effectiveness | Number of 2023/24 Annual Reports submitted to Council by 30 January 2025 | N/A | 1 | Manager: IDP & PMS | Council resolution | Operational Budget | 1 | 0 | 0 | 1 | 0 |



NATIONAL KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES | KPI / UNIT OF MEASUREMENT | WARD | BASELINE | PROGRAMME DRIVER | PORTFOLIO OF EVIDENCE | BUDGET | ANNUAL TARGET | QUARTERLY TARGETS | | | |
|---------|------------------------|---|--|------|----------|------------------|--|--------------------|---------------|-------------------|----|----|----|
| | | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| 31 | Performance Management | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of mid-term budget and performance assessment reports submitted to the mayor by 25 January 2025 | N/A | 1 | MM | Acknowledgement of receipt letter by the Mayor | Operational Budget | 1 | 0 | 0 | 1 | 0 |



6 COMPONENT D: DETAILED CAPITAL BUDGET OVER THREE YEARS

INC93 Magareng - Supporting Table SB19 List of capital programmes and projects affected by Adjustments Budget - 20/05/2025

| Function | Project Description | Project Number | Type | Asset Class | Asset Sub-Class | Medium Term Revenue and Expenditure Framework | | | | | |
|---|----------------------------|-----------------------|-----------|-----------------------------|-------------------------|---|-------------------------|-------------------------|----------|----------|----------|
| | | | | | | Budget Year 20/24/25 | Budget Year +1 20/25/26 | Budget Year +2 20/26/27 | Original | Adjusted | Original |
| R thousands | | | | | | Budget | Budget | Budget | Budget | Budget | Adjusted |
| Parent municipality: List all capital projects grouped by Function | | | | | | | | | | | |
| Administrative And Corporate Support | Computer Equipment/Laptops | PC0020003004_0001 | NEW | Computer Equipment | Computer Equipment | - | 238 | 400 | 400 | 400 | 418 |
| | Machinery & Equipment | PC0020003009_0001 | NEW | Machinery And Equipment | Machinery And Equipment | - | 130 | 10 | 10 | 10 | 10 |
| | Refurbishment Of Library | PC00200020000001_0001 | UPGRADING | Operational Buildings | Operational Buildings | - | 20 | - | - | - | - |
| | P-Cieu Wat Water Treat Wr | PC00100000000005_0001 | RENEWAL | Water Supply Infrastructure | Water Treatment Works | 20 000 | 25 000 | 10 000 | 10 000 | 14 92 | 14 92 |
| | P-Cieu Wat Boeribea | PC00100000000006_0001 | UPGRADING | Water Supply Infrastructure | Boeribea | - | 21335 | 9 950 | 9 950 | - | - |
| | P-Cieu Wat Capital Spares | PC00100000000010_0001 | UPGRADING | Water Supply Infrastructure | Capital Spares | - | 2000 | - | - | - | - |