

**2024/25**

# **MAGARENG LOCAL MUNICIPALITY**



## **SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN (SDBIP)**

**For the Financial Year 2024/25**



## APPROVAL BY MAYOR

### Municipal Finance Management Act:

#### Section 53(1)(c)(ii) – Approval by the Mayor

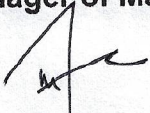
The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name Mr. Tumelo Thage

**Acting Municipal Manager of Magareng Local Municipality**

Signature

Date

  
28 June 2024

#### Approval

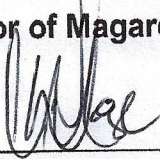
The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name: Cllr. Neo Mase

**Executive Mayor of Magareng Local Municipality**

Signature

Date

  
28/JUNE/2024

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## **1 INTRODUCTION**

The purpose of this document is to present the Service Delivery and Budget Implementation Plan (SDBIP) of the Magareng Local Municipality for 2024/25 Financial Year. The development, implementation and monitoring of a Service Delivery and Delivery and Budget Implementation Plan is a requirement for of the Municipal Finance Management Act (MFMA) No 56 of 2003.

The SDBIP is a detailed one-year plan of the municipality that gives effect to the IDP and budget of the municipality. The SDBIP is a management plan for implementing the IDP through the approved budget. It is an expression of the objectives of the municipality, in quantifiable outcomes that will be implemented for the financial year. It includes the service delivery targets for each quarter and facilitates oversight over financial and non-financial performance of the municipality.

The 2024/25 Top Layer SDBIP will not only ensure appropriate monitoring in the Execution of the municipality's budget and processes involved in the allocation of budget to achieve key strategic objectives as set in the municipality's Integrated Development Plan (IDP), but will also serve as the kernel of annual performance contract for senior management and provide a foundation for the overall annual and quarterly organisational performance for the 2024/25 Financial Year.

The SDBIP also assist the Executive, Council and the community in their respective oversight responsibilities since it serves as an implementation and monitoring tool.

### **1.1 LEGISLATIVE FRAMEWORK**

Section 1 of the MFMA defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1) (c)(ii) for implementing the municipality's delivery of service and its annual budget and which must indicate:

- a) Projections for each month of: -
  - i. Revenue to be collected, by source and
  - ii. Operational and capital expenditure by vote
- b) Service delivery targets and performance indicators for each quarter and

- c) Any other matter that may be prescribed and includes any revision of such plan by the mayor in terms of section 54(1) (c)

The MFMA requires that municipalities develop a Service Delivery and Budget Implementation Plan as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan Strategy. In terms of section 53(1) (c)(ii) of the MFMA, the SDBIP must be approved by the mayor of a municipality within 28 days of the approval of the budget.

## **1.2 COMPONENTS OF THE SDBIP**

### **1.2.1 Monthly projections of revenue to be collected for each source**

The failure to collect its revenue as budgeted will severely impact on the municipality's ability to provide services to the community. The municipality therefore has to institute measures to achieve its monthly revenue targets for each source. These measures will enable the municipality to assess its cash flow on a monthly basis with a view to undertaking contingency plans should there be a cash flow shortage or alternatively invest surplus cash. Furthermore, the effectiveness of credit control policies and procedures can be monitored with appropriate action taken if considered necessary.

### **1.2.2 Monthly projections of expenditure and revenue for each vote**

The monthly projection of revenue and expenditure per vote relates to the cash paid and reconciles with the cash statement adopted with the budget. The focus under this component is a monthly projection per vote in addition to projection by source. When reviewing budget projections against actuals, it is useful to consider revenue and expenditure per vote in order to gain a more complete picture of budget projections against actuals.

### 1.2.3 Quarterly projections of service delivery targets and performance indicators for each vote

This component of the SDBIP requires non- financial measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus is on outputs rather than inputs. Service delivery targets relate to the level and standard of service being provided to the community and include the addressing of backlogs in basic services. The approach encouraged by NT's MFMA circular No. 13 is the utilisation of scorecards to monitor service delivery.

### 1.2.4 Detailed capital budget over three years

Information detailing infrastructural projects containing project description and anticipated capital costs over three-year period. A summary of capital project per the IDP will be made available on Council website.

## 1.3 SDBIP CYCLE

The SDBIP Process comprises the following stages, which forms part of a cycle.

- a) **Planning:** During this phase the SDBIP Process plan is developed to be tabled with the IDP Process plan. SDBIP related processes e.g., Management meetings, strategic Planning working session.
- b) **Strategizing:** During this phase the IDP is reviewed and subsequent SDBIP programmes and projects for the next 5 years based on local, provincial and national issues, previous year's performance and current economic and demographic trends etc.
- c) **Tabling:** The SDBIP is tabled with the draft IDP and budget before Council. Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and formal local, provincial and national inputs or responses are also considered in developing the final document.
- d) **Adoption:** The Mayor approves the SDBIP no later than 28 days after the adoption of the Municipality's budget.
- e) **Publishing:** The adopted SDBIP is made public and is published on Council's website.

- f) **Implementation, Monitoring and Reporting:** SDBIP projects are implemented and quarterly reporting takes place. Mid-year reporting is done to assess performance on the SDBIP, the document is amended, where applicable and adopted by Council.



*Graphic illustration of the SDBIP cycle*

## **2 THE BUDGET PROCESS**

### **2.1 BACKGROUND TO THE BUDGET PREPARATION PROCESS**

The budget process is an effective process that every local government must undertake to ensure Good Governance and accountability. The process outlines the current and future direction that the municipality would follow in order to meet legislative stipulations. The budget process enables the municipality to optimally involve residents and other stakeholders in the budgeting process.

In terms of Section 15 of the MFMA, a municipality may except where otherwise provided in the Act, incur expenditure only in terms of the approved budget and within the limits of the amounts appropriated for the different votes in an approved budget. The MFMA prescribes further that the Council must for each financial year approve an annual budget for the municipality before the start of that financial year. An annual budget must set out realistically anticipated revenue for the budget year from each revenue source and expenditure appropriated under the different votes of the municipality.

Magareng Local Municipality's Budget/ Integrated Development Plan (IDP) Review process for the 2024/25 financial year started with the development and approval in August 2022 of the "Process Plan for the Budget Formulation and IDP Review". The timetable provided broad timeframes for the IDP and budget preparation process. The main aim of the timetable was to ensure integration between the Integrated Development Plan and the budget towards tabling a balanced budget.

### **2.2 MONITORING OF THE IMPLEMENTATION OF THE SDBIP**

Progress against the objectives/targets set out in the SDBIP will be reported on a monthly, quarterly, mid-year and annual basis as set out in the MFMA.

A series of reporting requirements are outlined in the MFMA as follows:

- Monthly budget statements (Section 71)
- Quarterly reports (Section 52)

- Mid-year budget and performance assessment (Section 72)
- Annual report (Section 121)

### **2.3 GENERAL**

The SDBIP largely complies with legislation as well as policy guidelines issued by National Treasury it is however an evolving document and will continue to be refined to improve the content and the quality of information contained therein on a continued basis.



MAGARENG  
MUNICIPALITY

SDBIP 2024 / 2025

### 3 COMPONENT A: MONTHLY PROJECTIONS OF REVENUE AND EXPENDITURE BY VOTE:

| NC093 Magareng - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote) |                                           |     |                 |                |  |                 |  |         |                 |                      |  |                 |                                                     |                    |                     |                        |                        |
|------------------------------------------------------------------------------------------------------|-------------------------------------------|-----|-----------------|----------------|--|-----------------|--|---------|-----------------|----------------------|--|-----------------|-----------------------------------------------------|--------------------|---------------------|------------------------|------------------------|
| Vote Description                                                                                     |                                           | Ref | 2020/21         |                |  | 2021/22         |  | 2022/23 |                 | Current Year 2023/24 |  |                 | 2024/25 Medium Term Revenue & Expenditure Framework |                    |                     |                        |                        |
| R thousand                                                                                           |                                           |     | Audited Outcome |                |  | Audited Outcome |  |         | Audited Outcome |                      |  | Original Budget | Adjusted Budget                                     | Full Year Forecast | Budget Year 2024/25 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| <b>Revenue by Vote</b>                                                                               |                                           |     |                 |                |  |                 |  |         |                 |                      |  |                 |                                                     |                    |                     |                        |                        |
|                                                                                                      | Vote 01 - Executive & Council             | 1   | 57 743          |                |  | 54 507          |  |         | 59 064          |                      |  | 62 541          | 62 541                                              | 62 541             | 66 243              | 66 004                 | 65 953                 |
|                                                                                                      | Vote 02 - Office Of The Municipal Manager |     | -               |                |  | -               |  |         | -               |                      |  | -               | -                                                   | -                  | -                   | -                      | -                      |
|                                                                                                      | Vote 03 - Corporate Services              |     | -               |                |  | -               |  |         | 382             |                      |  | -               | -                                                   | -                  | -                   | -                      | -                      |
|                                                                                                      | Vote 04 - Financial Services              |     | 27 812          |                |  | 26 210          |  |         | 30 323          |                      |  | 21 881          | 25 498                                              | 25 498             | 25 513              | 26 549                 | 27 632                 |
|                                                                                                      | Vote 05 - Municipal Infrastructure        |     | 98 110          |                |  | 71 807          |  |         | 68 311          |                      |  | 131 214         | 130 527                                             | 130 527            | 109 752             | 93 265                 | 107 057                |
|                                                                                                      | Vote 06 - Community Services              |     | -               |                |  | -               |  |         | -               |                      |  | -               | -                                                   | -                  | -                   | -                      | -                      |
|                                                                                                      | Vote 07 - Public Safety & Transport       |     | 1 443           |                |  | 1 533           |  |         | 1 844           |                      |  | 1 393           | 1 470                                               | 1 470              | -                   | -                      | -                      |
|                                                                                                      | Vote 08 - Sports, Arts, Parks, Culture    |     | -               |                |  | -               |  |         | -               |                      |  | -               | -                                                   | -                  | 2 206               | 2 308                  | 2 416                  |
| <b>Total Revenue by Vote</b>                                                                         |                                           |     | <b>2</b>        | <b>185 107</b> |  | <b>154 057</b>  |  |         | <b>159 925</b>  |                      |  | <b>217 029</b>  | <b>220 037</b>                                      | <b>220 037</b>     | <b>203 713</b>      | <b>188 126</b>         | <b>203 058</b>         |
| <b>Expenditure by Vote to be appropriated</b>                                                        |                                           |     |                 |                |  |                 |  |         |                 |                      |  |                 |                                                     |                    |                     |                        |                        |
|                                                                                                      | Vote 01 - Executive & Council             | 1   | 10 425          |                |  | 11 458          |  |         | 12 418          |                      |  | 10 836          | 11 356                                              | 11 356             | 11 703              | 10 942                 | 11 445                 |
|                                                                                                      | Vote 02 - Office Of The Municipal Manager |     | 2 563           |                |  | 1 839           |  |         | 658             |                      |  | 2 169           | 2 217                                               | 2 217              | 2 159               | 2 259                  | 2 363                  |
|                                                                                                      | Vote 03 - Corporate Services              |     | 11 742          |                |  | 12 037          |  |         | 15 075          |                      |  | 15 806          | 18 680                                              | 18 680             | 17 241              | 18 057                 | 18 911                 |
|                                                                                                      | Vote 04 - Financial Services              |     | 92 872          |                |  | 74 326          |  |         | 29 007          |                      |  | 29 098          | 41 909                                              | 41 909             | 33 945              | 35 457                 | 37 040                 |
|                                                                                                      | Vote 05 - Municipal Infrastructure        |     | 45 196          |                |  | 66 622          |  |         | 87 116          |                      |  | 104 180         | 100 713                                             | 100 713            | 82 382              | 87 011                 | 90 887                 |
|                                                                                                      | Vote 06 - Community Services              |     | -               |                |  | -               |  |         | -               |                      |  | -               | -                                                   | -                  | -                   | -                      | -                      |
|                                                                                                      | Vote 07 - Public Safety & Transport       |     | 11 352          |                |  | 9 717           |  |         | 14 468          |                      |  | 11 535          | 11 029                                              | 11 029             | 587                 | -                      | -                      |
|                                                                                                      | Vote 08 - Sports, Arts, Parks, Culture    |     | -               |                |  | -               |  |         | -               |                      |  | -               | -                                                   | -                  | 10 679              | 11 505                 | 12 034                 |
|                                                                                                      | Vote 09 - Planning & Development          |     | 3 261           |                |  | 5 312           |  |         | 6 986           |                      |  | 4 048           | 8 016                                               | 8 016              | 6 213               | 6 500                  | 6 799                  |
| <b>Total Expenditure by Vote</b>                                                                     |                                           |     | <b>2</b>        | <b>177 412</b> |  | <b>181 310</b>  |  |         | <b>165 728</b>  |                      |  | <b>177 674</b>  | <b>193 920</b>                                      | <b>193 920</b>     | <b>164 908</b>      | <b>171 731</b>         | <b>179 479</b>         |
| <b>Surplus/(Deficit) for the year</b>                                                                |                                           |     | <b>2</b>        | <b>7 696</b>   |  | <b>(27 253)</b> |  |         | <b>(5 803)</b>  |                      |  | <b>39 355</b>   | <b>26 117</b>                                       | <b>26 117</b>      | <b>38 805</b>       | <b>16 395</b>          | <b>23 579</b>          |



#### 4 COMPONENT B: MONTHLY PROJECTIONS OF CAPITAL EXPENDITURE BY VOTE

| Vote Description                                  | Ref | 2020/21         |  | 2021/22         |  | 2022/23         |  | Current Year 2023/24 |                 |                    |                   | 2024/25 Medium Term Revenue & Expenditure Framework |                        |                        |
|---------------------------------------------------|-----|-----------------|--|-----------------|--|-----------------|--|----------------------|-----------------|--------------------|-------------------|-----------------------------------------------------|------------------------|------------------------|
|                                                   |     | Audited Outcome |  | Audited Outcome |  | Audited Outcome |  | Original Budget      | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2024/25                                 | Budget Year +1 2025/26 | Budget Year +2 2026/27 |
| <b>Single-year expenditure to be appropriated</b> | 1   |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| Single-year expenditure appropriation             | 2   |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| Vote 01 - Executive & Council                     |     |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| Vote 02 - Office Of The Municipal Manager         |     |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| 03.2 - Corporate Admin                            |     |                 |  | 261             |  |                 |  | 290                  |                 |                    |                   |                                                     |                        |                        |
| Vote 04 - Financial Services                      |     |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| Vote 05 - Municipal Infrastructure                |     |                 |  | 207             |  |                 |  |                      |                 |                    |                   |                                                     | 990                    | 894                    |
| Capital single-year expenditure sub-total         |     | (5 207)         |  | 467             |  |                 |  | 290                  |                 |                    |                   |                                                     | 990                    | 894                    |
| Total Capital Expenditure - Vote                  |     | (5 207)         |  | 467             |  |                 |  | 290                  |                 |                    |                   |                                                     | 990                    | 894                    |
| <b>Capital Expenditure - Functional</b>           |     |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| <b>Governance and administration</b>              |     |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| Executive and council                             |     |                 |  | 261             |  |                 |  | 290                  |                 |                    |                   |                                                     |                        |                        |
| Finance and administration                        |     |                 |  | 261             |  |                 |  | 290                  |                 |                    |                   |                                                     |                        |                        |
| Internal audit                                    |     |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| <b>Community and public safety</b>                |     |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| <b>Economic and environmental services</b>        |     |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| <b>Trading services</b>                           |     |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| Energy sources                                    |     | 55 426          |  | 25 639          |  | 25 368          |  | 54 967               | 67 024          | 67 024             | 32 365            | 42 258                                              | 23 628                 | 34 238                 |
| Water management                                  |     | (5 207)         |  | 207             |  |                 |  |                      |                 |                    |                   |                                                     | 990                    | 894                    |
| Waste water management                            |     | 60 633          |  | 24 039          |  | 23 885          |  | 35 452               | 47 509          | 47 509             | 17 849            | 22 258                                              | 12 638                 | 13 344                 |
| Other                                             |     |                 |  | 1 394           |  | 1 482           |  | 19 515               | 19 515          | 19 515             | 14 516            | 20 000                                              | 10 000                 | 20 000                 |
| Total Capital Expenditure - Functional            | 3   | 55 426          |  | 25 900          |  | 25 368          |  | 55 257               | 67 024          | 67 024             | 32 365            | 42 258                                              | 23 628                 | 34 238                 |
| <b>Funded by:</b>                                 |     |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| National Government                               |     |                 |  | 16 039          |  | 23 885          |  | 31 967               | 42 279          | 42 279             | 27 066            | 42 258                                              | 23 628                 | 34 238                 |
| Provincial Government                             |     | (71)            |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| District Municipality                             |     |                 |  | 1 180           |  |                 |  | 3 000                | 4 745           | 4 745              |                   |                                                     |                        |                        |
| / Prov. Department / Households, Non-profit       |     | 55 497          |  | 5 259           |  |                 |  | 20 990               | 29 000          | 29 000             | 5 298             |                                                     |                        |                        |
| Transfers recognised - capital                    | 4   | 55 426          |  | 23 778          |  | 23 885          |  | 54 967               | 67 024          | 67 024             | 32 365            | 42 258                                              | 23 628                 | 34 238                 |
| <b>Borrowing</b>                                  |     |                 |  |                 |  |                 |  |                      |                 |                    |                   |                                                     |                        |                        |
| Internally generated funds                        | 6   |                 |  | 2 122           |  | 1 482           |  | 290                  |                 |                    |                   |                                                     |                        |                        |
| Total Capital Funding                             | 7   | 55 426          |  | 25 900          |  | 25 368          |  | 55 257               | 67 024          | 67 024             | 32 365            | 42 258                                              | 23 628                 | 34 238                 |

## 5 COMPONENT C: 2024/25 TOP LAYER ADJUSTED SDBIP

### 5.1 NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT - TECHNICAL SERVICES

| NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT -TECHNICAL SERVICES |                       |                                                                                                        |                                                                                                                                                                                                                                    |       |          |                         |                            |                 |               |                   |     |     |      |
|------------------------------------------------------------------------------------------------------------|-----------------------|--------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|----------|-------------------------|----------------------------|-----------------|---------------|-------------------|-----|-----|------|
| REF NO.                                                                                                    | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES                                                                                   | KPI / UNIT OF MEASUREMENT                                                                                                                                                                                                          | WARD  | BASELINE | PROGRAMME DRIVER        | PORTFOLIO OF EVIDENCE      | ANNUAL BUDGET   | ANNUAL TARGET | QUARTERLY TARGETS |     |     |      |
|                                                                                                            |                       |                                                                                                        |                                                                                                                                                                                                                                    |       |          |                         |                            |                 |               | Q1                | Q2  | Q3  | Q4   |
| 1                                                                                                          | Water                 | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of the capital budget spent from the Regional Bulk Infrastructure Grant (RBIG) for the Upgrading and Extension of the Warrenton Water Treatment Works by the end June 2025                                              | All   | 100%     | HOD: Technical Services | Quarterly progress reports | R 30 281 000,00 | 100%          | 25%               | 25% | 25% | 25%  |
| 2                                                                                                          | Water                 | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of the capital budget spent from the Municipal Infrastructure Grant (MIG) for the Construction of the new internal water reticulation network in Ditshoishwaneng, Rabaki, and Sondewater completed by the end June 2025 | 1 & 6 | 100%     | HOD: Technical Services | Quarterly progress reports | R 516 788,00    | 100%          | 0                 | 0   | 0   | 100% |

## NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT - TECHNICAL SERVICES

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES                                                                                   | KPI / UNIT OF MEASUREMENT                                                                                                                                                                                               | WARD     | BASELINE | PROGRAMME DRIVER        | PORTFOLIO OF EVIDENCE      | ANNUAL BUDGET   | ANNUAL TARGET | QUARTERLY TARGETS |     |     |      |
|---------|-----------------------|--------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|-------------------------|----------------------------|-----------------|---------------|-------------------|-----|-----|------|
|         |                       |                                                                                                        |                                                                                                                                                                                                                         |          |          |                         |                            |                 |               | Q1                | Q2  | Q3  | Q4   |
| 3       | Water                 | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of the capital budget spent from the Municipal Infrastructure Grant (MIG) for the Upgrade of internal water reticulation network in Chris Hani, Richblock and Las Vegas (Phase 1) by the end June 2025       | 1, 3 & 6 | 100%     | HOD: Technical Services | Quarterly progress reports | R 12 258 000,00 | 100%          | 25%               | 25% | 25% | 25%  |
| 4       | Water                 | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of the capital budget spent from the Water Services Infrastructure Grant (WSIG) for the Upgrade of internal water reticulation network in Chris Hani, Richblock and Las Vegas (Phase 2) by the end June 2025 | 1, 3 & 6 | 100%     | HOD: Technical Services | Quarterly progress reports | R 7 030 355,90  | 100%          | 0                 | 0   | 0   | 100% |
| 5       | Sanitation            | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of the capital budget spent from the Water Services Infrastructure Grant (WSIG) for the Repairs to the Warrenton WWTW and Surrounding Pumpstations by the end June 2025                                      | All      | 100%     | HOD: Technical Services | Quarterly progress reports | R 12 969 644,10 | 100%          | 25%               | 25% | 25% | 25%  |

**NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT - TECHNICAL SERVICES**

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES                                                                                   | KPI / UNIT OF MEASUREMENT                                                                                                                                                         | WARD | BASELINE | PROGRAMME DRIVER        | PORTFOLIO OF EVIDENCE      | ANNUAL BUDGET   | ANNUAL TARGET | QUARTERLY TARGETS |    |    |      |
|---------|-----------------------|--------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|----------|-------------------------|----------------------------|-----------------|---------------|-------------------|----|----|------|
|         |                       |                                                                                                        |                                                                                                                                                                                   |      |          |                         |                            |                 |               | Q1                | Q2 | Q3 | Q4   |
| 6       | Sport Facility        | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of the capital budget spent from the Municipal Infrastructure Grant (MIG) for the Upgrading of Ikhukseng Multipurpose Sporting Facility (Phase 3) by the end June 2025 | All  | 100%     | HOD: Technical Services | Quarterly progress reports | R 10 000 000.00 | 100%          | 0                 | 0  | 0  | 100% |
|         |                       |                                                                                                        |                                                                                                                                                                                   |      |          |                         |                            |                 |               | R 73 055 768.00   |    |    |      |

**5.2 NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT - COMMUNITY SERVICES**
**NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT - COMMUNITY SERVICES**

| REF NO. | STRATEGIC FOCUS AREAS             | STRATEGIC OBJECTIVES                                                                         | KPI / UNIT OF MEASUREMENT                                                                            | WARD | BASELINE | PROGRAMME DRIVER              | PORTFOLIO OF EVIDENCE      | BUDGET             | ANNUAL TARGET | QUARTERLY TARGETS |    |    |    |
|---------|-----------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|------|----------|-------------------------------|----------------------------|--------------------|---------------|-------------------|----|----|----|
|         |                                   |                                                                                              |                                                                                                      |      |          |                               |                            |                    |               | Q1                | Q2 | Q3 | Q4 |
| 7       | Parks and Recreational Facilities | To maintain and control public amenities and areas to promote a safe and healthy environment | Number of quarterly reports on Parks & recreational activities submitted to council by end June 2025 | All  | 4        | Manager: Parks and Recreation | Reports/Council resolution | Operational Budget | 4             | 1                 | 1  | 1  | 1  |
| 8       | Traffic & Public Safety           | To deliver affordable, quality and sustainable services to communities                       | Number of Quarterly reports traffic law enforcement submitted to council by end June 2025            | All  | 4        | Chief Traffic Officer         | Reports/Council resolution | Operational Budget | 4             | 1                 | 1  | 1  | 1  |
| 9       | Library services                  | Promote literacy in communities through comprehensive Library Services                       | Submit quarterly report to council on library services at all municipal libraries by end June 2025   | All  | 4        | Librarian                     | Reports/Council resolution | Operational Budget | 4             | 1                 | 1  | 1  | 1  |



5.3 NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT - HOUSING AND LAND USE  
NATIONAL KEY PERFORMANCE AREA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT - HOUSING AND LAND USE

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES                                                                                   | KPI / UNIT OF MEASUREMENT                                                        | WARD | BASELINE | PROGRAMME DRIVER            | PORTFOLIO OF EVIDENCE                | BUDGET             | ANNUAL TARGET | QUARTERLY TARGETS |    |    |    |
|---------|-----------------------|--------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|------|----------|-----------------------------|--------------------------------------|--------------------|---------------|-------------------|----|----|----|
|         |                       |                                                                                                        |                                                                                  |      |          |                             |                                      |                    |               | Q1                | Q2 | Q3 | Q4 |
| 10      | Town Planning         | Promoting a wall to wall of management of all land development activities                              | Number of housing Sector Plan developed and approved by council by end June 2025 | All  | 1        | Manager: Housing & Land Use | Council minutes / Council resolution | Operational Budget | 1             | 0                 | 0  | 0  | 1  |
| 11      | Housing               | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of housing consumer awareness campaigns conducted by end June 2025        | All  | 4        | Manager: Housing & Land Use | Council minutes / Council resolution | Operational Budget | 4             | 1                 | 1  | 1  | 1  |

5.4 NATIONAL KEY PERFORMANCE AREA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT - CORPORATE SERVICES  
NATIONAL KEY PERFORMANCE AREA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT - CORPORATE SERVICES

| REF NO. | STRATEGIC FOCUS AREAS                  | STRATEGIC OBJECTIVES                           | KPI / UNIT OF MEASUREMENT                                                                                           | WARD | BASELINE | PROGRAMME DRIVER        | PORTFOLIO OF EVIDENCE                                                     | BUDGET             | ANNUAL TARGET | QUARTERLY TARGETS |    |    |    |
|---------|----------------------------------------|------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|------|----------|-------------------------|---------------------------------------------------------------------------|--------------------|---------------|-------------------|----|----|----|
|         |                                        |                                                |                                                                                                                     |      |          |                         |                                                                           |                    |               | Q1                | Q2 | Q3 | Q4 |
| 12      | Information & Communication Technology | To render effective and efficient ICT services | Number of quarterly reports on the ICT uploads performed by end of June 2025                                        | N/A  | 10       | HOD: Corporate Services | Quarterly ICT Reports on number of updates                                | Operational Budget | 10            | 2                 | 3  | 3  | 2  |
| 13      | Occupational Health and Safety         | To provide Health and Safety in a workplace    | Number of quarterly Health and Safety Reports submitted to the Health and Safety Committee meeting by end June 2025 | N/A  | 4        | HOD: Corporate Services | Minutes /and attendance registers of Health and Safety Committee meetings | Operational Budget | 4             | 1                 | 1  | 1  | 1  |



NATIONAL KEY PERFORMANCE AREA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT - CORPORATE SERVICES DEPARTMENT

| REF NO. | STRATEGIC FOCUS AREAS     | STRATEGIC OBJECTIVES                                       | KPI / UNIT OF MEASUREMENT                                                                                                                                       | WARD | BASELINE | PROGRAMME DRIVER        | PORTFOLIO OF EVIDENCE                                                                | BUDGET             | ANNUAL TARGET | QUARTERLY TARGETS |    |    |    |
|---------|---------------------------|------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|------|----------|-------------------------|--------------------------------------------------------------------------------------|--------------------|---------------|-------------------|----|----|----|
|         |                           |                                                            |                                                                                                                                                                 |      |          |                         |                                                                                      |                    |               | Q1                | Q2 | Q3 | Q4 |
| 14      | Training and Development  | To improve administrative and governance capacity          | Number of Work Skills Plan Development submitted to LGSETA by April 2025                                                                                        | N/A  | 1        | HOD: Corporate Services | Acknowledgement letter from LGSETA                                                   | Operational Budget | 1             | 0                 | 0  | 0  | 1  |
| 15      | Training and Development  | To provide bursary scheme for further studies by employees | Number of employees awarded bursary by the end of June 2025                                                                                                     | N/A  | 9        | HOD: Corporate Services | Proof of Payment to different Tertiary Institution                                   | Operational Budget | 7             | 7                 | 0  | 0  | 0  |
| 16      | Labour and legal matters  | To improve administrative and governance capacity          | Number of quarterly reports on the status of litigations against the Municipality complied and submitted to the Portfolio Committee meeting by end of June 2025 | N/A  | 4        | HOD: Corporate Services | Minutes /and attendance registers of Corporate Services Portfolio Committee Meetings | Operational Budget | 4             | 1                 | 1  | 1  | 1  |
| 17      | Employment Equity reports | To improve administrative and governance capacity          | Number of Employment Equity Reports compiled and submitted to Department of Labour by January 2025                                                              | N/A  | 1        | HOD: Corporate Services | Acknowledgement letter from the Department of Labour                                 | Operational Budget | 1             | 0                 | 0  | 1  | 0  |
| 18      | Council support           | To improve administrative and governance capacity          | Number of ordinary council meetings coordinated by June 2025                                                                                                    | N/A  | 4        | HOD: Corporate Services | Minutes and attendance registers of ordinary council meetings                        | Operational Budget | 4             | 1                 | 1  | 1  | 1  |
| 19      | Council support           | To improve administrative and governance capacity          | Number of Departmental Quarterly Section 79 Committee meetings held by June 2025                                                                                | N/A  | 4        | HOD: Corporate Services | Minutes of the Corporate Services Portfolio Committee Meetings                       | Operational Budget | 4             | 1                 | 1  | 1  | 1  |

### 5.5 NATIONAL KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT

#### NATIONAL KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES                                                                         | KPI / UNIT OF MEASUREMENT                                              | WARD | BASELINE | PROGRAMME DRIVER | PORTFOLIO OF EVIDENCE                                                                            | BUDGET             | ANNUAL TARGET | QUARTERLY TARGETS |    |    |    |
|---------|-----------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------|------|----------|------------------|--------------------------------------------------------------------------------------------------|--------------------|---------------|-------------------|----|----|----|
|         |                       |                                                                                              |                                                                        |      |          |                  |                                                                                                  |                    |               | Q1                | Q2 | Q3 | Q4 |
| 20      | Tourism               | Create an environment that promotes development of local economy and facilitate job creation | Number of tourism programmes initiated by end June 2025                | N/A  | 2        | LED Manager      | Attendance Register                                                                              | Operational Budget | 2             | 1                 | 0  | 1  | 0  |
| 21      | SMME'S                | Create an environment that promotes development of local economy and facilitate job creation | Number of SMME'S supported through Skills development by end June 2025 | N/A  | 2        | LED Manager      | Attendance Register                                                                              | Operational Budget | 2             | 1                 | 0  | 1  | 0  |
| 22      | SMME'S                | Create an environment that promotes development of local economy and facilitate job creation | Number of PDI's provided with business support by end June 2025        | N/A  | 4        | LED Manager      | Reports /Attendance Register/ Official Correspondence from entity providing support/ Certificate | Operational Budget | 4             | 1                 | 1  | 1  | 1  |
| 23      | Tourism               | Create an environment that promotes development of local economy and facilitate job creation | Number of Quarterly Tourism association meetings held by end June 2025 | N/A  | 4        | LED Manager      | Attendance Register                                                                              | Operational Budget | 4             | 1                 | 1  | 1  | 1  |

**5.6 NATIONAL KEY PERFORMANCE AREA 4: MUNICIPAL VIABILITY AND MANAGEMENT**

**NATIONAL KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT**

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES                                                                                                        | KPI / UNIT OF MEASUREMENT                                                                   | WARD | BASELINE | PROGRAMME DRIVER        | PORTFOLIO OF EVIDENCE                                                       | BUDGET             | ANNUAL TARGET | QUARTERLY TARGETS |    |    |    |
|---------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|------|----------|-------------------------|-----------------------------------------------------------------------------|--------------------|---------------|-------------------|----|----|----|
|         |                       |                                                                                                                             |                                                                                             |      |          |                         |                                                                             |                    |               | Q1                | Q2 | Q3 | Q4 |
| 24      | Finance               | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of Annual Financial Statements submitted to AGSA by 31 August 2025                   | N/A  | 1        | Chief Financial Officer | Acknowledgement of receipt from AG                                          | Operational Budget | 1             | 1                 | 0  | 0  | 0  |
| 25      | Finance               | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of 2024/25 Adjustment Budgets submitted to Council for approval by end February 2025 | N/A  | 1        | Chief Financial Officer | Council resolution                                                          | Operational Budget | 1             | 0                 | 0  | 1  | 0  |
| 26      | Finance               | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of 2024/25 Final Budget submitted to Council by 31 May 2025                          | N/A  | 1        | Chief Financial Officer | Council resolution                                                          | Operational Budget | 1             | 0                 | 0  | 0  | 1  |
| 27      | Finance               | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of Section 71 reports submitted to NT/PT by the 30 June 2025                         | N/A  | 12       | Chief Financial Officer | Acknowledgement notice from Gomuni portal and Acknowledge letter from Mayor | Operational Budget | 12            | 3                 | 3  | 3  | 3  |



## NATIONAL KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

| REF NO. | STRATEGIC FOCUS AREAS | STRATEGIC OBJECTIVES                                                                                                        | KPI / UNIT OF MEASUREMENT                                             | WARD | BASELINE | PROGRAMME DRIVER        | PORTFOLIO OF EVIDENCE                                                       | BUDGET             | ANNUAL TARGET | QUARTERLY TARGETS |    |    |    |
|---------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|------|----------|-------------------------|-----------------------------------------------------------------------------|--------------------|---------------|-------------------|----|----|----|
|         |                       |                                                                                                                             |                                                                       |      |          |                         |                                                                             |                    |               | Q1                | Q2 | Q3 | Q4 |
| 28      | Finance               | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of Section 72 reports tabled in Council by the 31 January 2025 | N/A  | 1        | Chief Financial Officer | Council resolution                                                          | Operational Budget | 1             | 0                 | 0  | 1  | 0  |
| 29      | Finance               | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of Section 52 reports tabled at Council by the 30 June 2025    | N/A  | 1        | Chief Financial Officer | Acknowledgement notice from Gomuni portal and Acknowledge letter from Mayor | Operational Budget | 4             | 1                 | 1  | 1  | 1  |
| 30      | Finance               | To improve revenue collection rate of the municipality                                                                      | Rate % increment by the 30 June 2025                                  | N/A  | 12%      | Chief Financial Officer | Revenue Collection Report                                                   | Operational Budget | 12%           | 3%                | 3% | 3% | 3% |

## 5.7 NATIONAL KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

## NATIONAL KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

| REF NO. | STRATEGIC FOCUS AREAS           | STRATEGIC OBJECTIVES                                 | KPI / UNIT OF MEASUREMENT                                                          | WARD | BASELINE | PROGRAMME DRIVER   | PORTFOLIO OF EVIDENCE | BUDGET             | ANNUAL TARGET | QUARTERLY TARGETS |    |    |    |
|---------|---------------------------------|------------------------------------------------------|------------------------------------------------------------------------------------|------|----------|--------------------|-----------------------|--------------------|---------------|-------------------|----|----|----|
|         |                                 |                                                      |                                                                                    |      |          |                    |                       |                    |               | Q1                | Q2 | Q3 | Q4 |
| 32      | Integrated Development Planning | Promote a culture of participatory & good governance | Number of 2024/25 final reviewed IDP Documents submitted to Council by 31 May 2025 | N/A  | 1        | Manager: IDP & PMS | Council resolution    | Operational Budget | 1             | 0                 | 0  | 0  | 1  |



## NATIONAL KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

| REF NO. | STRATEGIC FOCUS AREAS  | STRATEGIC OBJECTIVES                                                                                                        | KPI / UNIT OF MEASUREMENT                                                                              | WARD | BASELINE | PROGRAMME DRIVER   | PORTFOLIO OF EVIDENCE                          | BUDGET             | ANNUAL TARGET | QUARTERLY TARGETS |    |    |    |
|---------|------------------------|-----------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|------|----------|--------------------|------------------------------------------------|--------------------|---------------|-------------------|----|----|----|
|         |                        |                                                                                                                             |                                                                                                        |      |          |                    |                                                |                    |               | Q1                | Q2 | Q3 | Q4 |
| 33      | Performance Management | Improve organisational cohesion effectiveness                                                                               | Number of 2023/24 Annual Reports submitted to Council by 30 January 2025                               | N/A  | 1        | Manager: IDP & PMS | Council resolution                             | Operational Budget | 1             | 0                 | 0  | 1  | 0  |
| 34      | Performance Management | To Improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of mid-term budget and performance assessment reports submitted to the mayor by 25 January 2025 | N/A  | 1        | MM                 | Acknowledgement of receipt letter by the Mayor | Operational Budget | 1             | 0                 | 0  | 1  | 0  |



## 6 COMPONENT D: DETAILED CAPITAL BUDGET OVER THREE YEARS

NC093 Magareng - Supporting Table SA36 Detailed capital budget

| Rhoosaid                                                              | Function    | Project Description                 | Project Number          | Type      | Asset Class                 | Asset Sub-Class         | Current Year 2023/24<br>Full Year Forecast |        | 2024/25 Medium Term Revenue & Expenditure Framework |                           |                           |
|-----------------------------------------------------------------------|-------------|-------------------------------------|-------------------------|-----------|-----------------------------|-------------------------|--------------------------------------------|--------|-----------------------------------------------------|---------------------------|---------------------------|
|                                                                       |             |                                     |                         |           |                             |                         | Audited Outcome<br>2022/23                 |        | Budget Year 2024/25                                 | Budget Year +1<br>2025/26 | Budget Year +2<br>2026/27 |
| Parent municipality:<br>List all capital projects grouped by Function |             |                                     |                         |           |                             |                         |                                            |        |                                                     |                           |                           |
| Administrative And Corporate Support                                  | Electricity | Printer                             | PC002002002009_00001    | UPGRADING | Machinery And Equipment     | Machinery And Equipment | -                                          | -      | -                                                   | -                         | -                         |
|                                                                       |             | P-Cin Ele Mv Networks               | PC001002001007_00001    | NEW       | Electrical Infrastructure   | Mv Networks             | -                                          | -      | -                                                   | 960                       | 884                       |
|                                                                       |             | P-Cler Wat Water Treat Wk           | PC001001001004005_00001 | RENEWAL   | Water Supply Infrastructure | Water Treatment Works   | -                                          | -      | 20 000                                              | 10 000                    | 20 000                    |
|                                                                       |             | Sanitation Service Delivery Vehicle | PC002003010_00003       | NEW       | Transport Assets            | Transport Assets        | 1 482                                      | 19 515 | -                                                   | -                         | -                         |
|                                                                       |             | P-Cler Wat Water Treat Wk           | PC001001001004005_00001 | RENEWAL   | Water Supply Infrastructure | Water Treatment Works   | 11 354                                     | -      | -                                                   | -                         | -                         |
|                                                                       |             | P-Cler Wat Boreholes                | PC00100100201002_00001  | UPGRADING | Water Supply Infrastructure | Boreholes               | -                                          | 20 000 | -                                                   | -                         | -                         |
|                                                                       |             | P-Cler Wat Bulk Mains               | PC00100100201006_00001  | UPGRADING | Water Supply Infrastructure | Bulk Mains              | 12 531                                     | 17 619 | 22 258                                              | 12 638                    | 13 344                    |
|                                                                       |             | P-Cler Wat Bulk Mains/Disaster      | PC00100100201006_00002  | UPGRADING | Water Supply Infrastructure | Bulk Mains              | -                                          | 5 145  | -                                                   | -                         | -                         |
|                                                                       |             | P-Cler Wat Capital Spares           | PC00100100201000_00001  | UPGRADING | Water Supply Infrastructure | Capital Spares          | -                                          | 4 745  | -                                                   | -                         | -                         |
|                                                                       |             | Parent Capital expenditure          |                         |           |                             |                         |                                            | 25 368 | 67 024                                              | 42 258                    | 23 628                    |
| Total Capital expenditure                                             |             |                                     |                         |           |                             | 25 368                  | 67 024                                     | 42 258 | 23 628                                              | 34 238                    |                           |